

Consolidated  
financial statements of  
**KONČAR Group**

*Unaudited*

**January - March 2026**

**KONČAR**

# Content



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# Key performance indicators



Compared to January – March 2025  
Backlog compared to 31 March 2025

# A Management Board Report

## Statement by the President of the Management Board

In the first quarter of 2026, KONČAR Group operated in an environment characterised by heightened geopolitical tensions and pronounced market volatility, further highlighting the importance of agility, resilience and a clearly defined strategic direction in our operations.

Despite this environment, KONČAR Group delivered outstanding business and financial results. All key performance indicators recorded year-on-year growth and, alongside the high level of order intake that secures the continued stability of future revenues, the record level of our backlog deserves particular emphasis, as it has further reinforced the foundations for stable and sustainable growth in the periods ahead. The continued confidence of our customers, together with the quality of our project execution, clearly validates the strategic direction pursued by KONČAR Group.

During the first quarter of this year, the Group generated order intake of EUR 585.0 million, with particularly strong growth in international markets, where order intake was more than 50% higher year-on-year. The positive trend of order intake exceeding realised sales continued, lifting backlog to more than EUR 2.9 billion. This represents an increase of EUR 759.5 million compared with the position at the end of March 2025 and EUR 235.7 million compared with year-end 2025. This level of order intake clearly reflects strong market demand, driven by key global trends in the fields of energy and critical infrastructure, and indicates that demand for power equipment and integrated solutions will continue to grow in the years ahead.

Among the most significant projects contracted in the first quarter was the agreement for the modernisation of the generating units at the Orlík hydropower plant, one of the largest and most important hydropower plants in the Czech Republic and a key component of the Vltava cascade. The project is of outstanding strategic importance for KONČAR Group, as it involves the participation of several Group companies. It further confirms our ability to successfully execute complex and demanding energy projects designed to enhance the reliability and efficiency of power infrastructure, while simultaneously contributing to the achievement of sustainable development goals. In Sweden, four new complex projects were contracted with a combined value of EUR 29.4 million, further strengthening the country's transmission grid and underscoring our strategic commitment to expanding our presence in the Scandinavian market.

Alongside this exceptionally strong level of order intake, the first quarter also delivered very strong financial results. Consolidated revenue from the sale of products and services amounted to EUR 330.5 million, representing an increase of EUR 24.4 million year-on-year. Export sales remained the dominant source of revenue, accounting for 72.2% of total sales, thereby already surpassing the Group's strategic target for 2026, under which exports were expected to account for 70% of total sales revenue. Given the high level of order intake scheduled for execution during 2026, we expect this target to be sustained over the longer term. EBITDA amounted to EUR 79.1 million, up EUR 9.5 million year-on-year, while the EBITDA margin improved by 1.2 percentage points to 23.9% in Q1. Net profit for the period amounted to EUR 72.7 million, representing a year-on-year increase of EUR 7.6 million.

Revenue growth was recorded across almost all of the Group's segments, most notably in the Power transmission and distribution segment. This segment generated sales revenue of EUR 276.6 million, representing an increase of EUR 21.3 million year-on-year. This once again confirms its central role in the overall growth and stability of KONČAR Group. At the same time, we continue to invest strongly in technology development and innovation, particularly as accelerated digital transformation and rising energy, geopolitical and cyber risks continue to reshape the operating environment. Particular emphasis is being placed on the development of digital solutions, platforms and advanced ICT systems, which we see as a key link between traditional industry and the smart energy and infrastructure solutions of the future.

At present, global geopolitical developments have not had any material direct adverse effect on KONČAR Group's operations. We nevertheless keep possible indirect effects under close review, particularly those relating to maritime routes, logistics challenges and price volatility, and adapt operational planning across the Group as required. It is increasingly apparent that the current constraints on our growth stem not only from market demand, but also from available production capacities and the availability of qualified specialist personnel, which will remain a key strategic focus in the period ahead. The Group's long-term stability and resilience rest on its strong position in the European Union market, record backlog levels, and a high degree of revenue visibility and capacity utilisation. With that perspective, we continue to strengthen the Group's operational and development capabilities so as to fully capitalise on market opportunities and continue creating sustainable value for all our stakeholders.

Gordan Kolak, MSc, BSc Eng.  
President of the Management Board



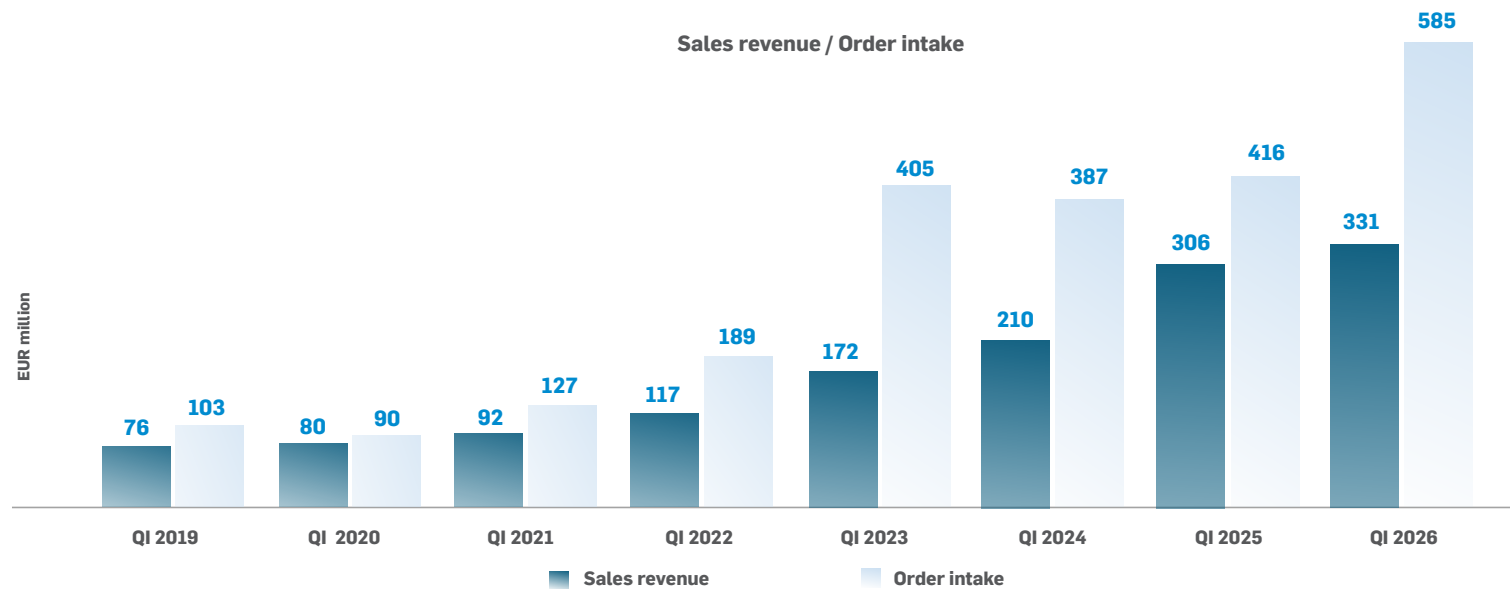
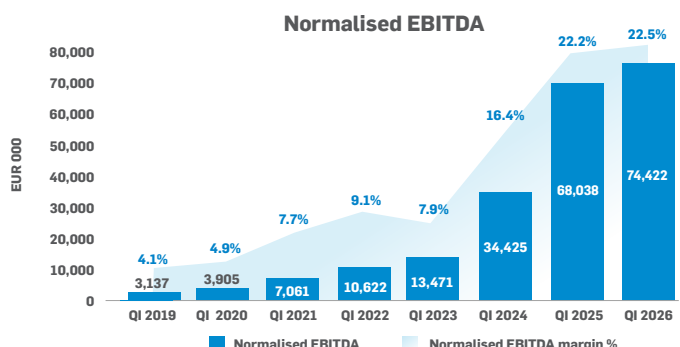
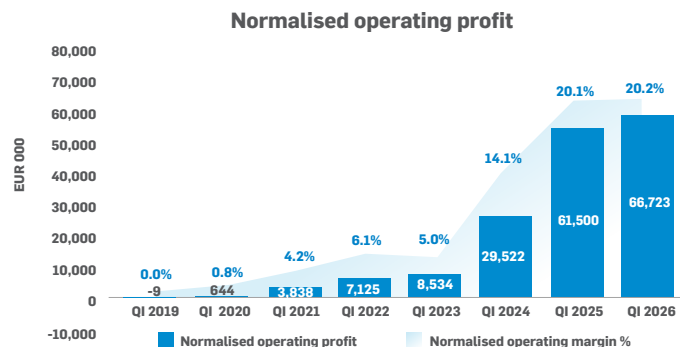
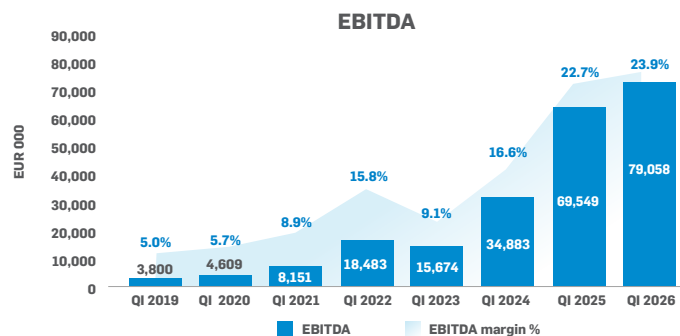
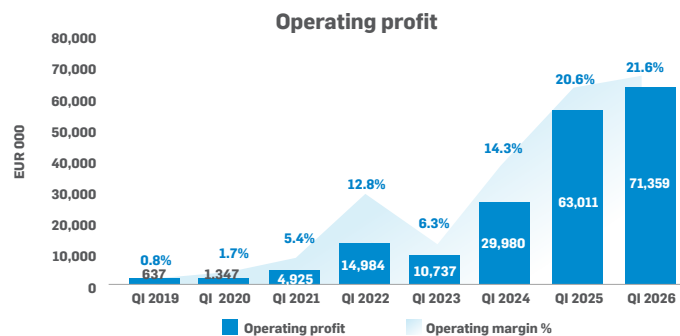
# KONČAR Group key performance indicators January - March 2026

## Business performance indicators

EUR 000	Q1 2025	Q1 2026	Δ	Index 2026/2025
<b>OPERATING INCOME</b>	<b>310,213</b>	<b>337,300</b>	<b>27,087</b>	<b>108.7</b>
Sales revenue - total	306,150	330,518	24,368	108.0
Sales revenue - export	209,396	238,532	29,136	113.9
<b>OPERATING EXPENSES</b>	<b>247,202</b>	<b>265,941</b>	<b>18,739</b>	<b>107.6</b>
Operating profit	63,011	71,359	8,348	113.2
Operating margin	20.6%	21.6%		
Normalised operating profit	61,500	66,723	5,223	108.5
Normalised operating margin	20.1%	20.2%		
Net profit	65,082	72,668	7,586	111.7
Net profit margin	21.3%	22.0%		
Normalised net profit	63,571	68,032	4,461	107.0
Normalised net margin	20.8%	20.6%		
D&A	6,538	7,699	1,161	117.8
<b>EBITDA</b>	<b>69,549</b>	<b>79,058</b>	<b>9,509</b>	<b>113.7</b>
EBITDA margin	22.7%	23.9%		
EBITDA normalised <sup>1</sup>	68,038	74,422	6,384	109.4
EBITDA margin normalised <sup>1</sup>	22.2%	22.5%		
<b>Order intake</b>	<b>416,335</b>	<b>585,034</b>	<b>168,699</b>	<b>140.5</b>
<b>Backlog<sup>2</sup></b>	<b>2,145,757</b>	<b>2,905,284</b>	<b>759,527</b>	<b>135.4</b>
Book-to-bill ratio	1.4	1.8		

<sup>1</sup> EBITDA adjusted for the net effect of provisioning, gains on the sale of assets, income from damage compensation and impairment of non-current and current assets

<sup>2</sup> Backlog: Value as at 31 March



## Statement of profit or loss

Consolidated operating income of KONČAR Group in Q1 2026 amounted to EUR 337.3 million, representing a year-on-year increase of EUR 27.1 million or 8.7%.

Consolidated revenue from the sale of products and services amounted to EUR 330.5 million, up EUR 24.4 million, or 8.0%, compared with Q1 2025.

Other operating income amounted to EUR 6.8 million, representing an increase of EUR 2.7 million compared with Q1 of the previous year. Other operating income relates to income from the sale of assets, damage compensation and other income.

Operating expenses amounted to EUR 265.9 million, representing an increase of EUR 18.7 million or 7.6%, compared with the period January to March 2025. The most significant component of operating expenses relates to material costs (costs of raw materials and supplies, cost of goods sold and other external costs), which amounted to EUR 185.7 million, up EUR 4.7 million compared with the corresponding period of the previous year. The share of material costs in adjusted sales revenue amounted to 53.5%, which is 4.5 percentage points lower than in Q1 of the previous year.

Staff costs amounted to EUR 66.0 million, representing an increase of EUR 15.0 million or 29.4% compared to Q1 2025. The share of staff costs in adjusted sales revenue amounted to 19.0%, which is 2.7 percentage points higher than in the corresponding period of the previous year. The average number of employees increased year-on-year from 5,551 in Q1 2025 to 6,472 in Q1 2026. This increase was primarily a consequence of the expansion of the scope of operations, including the inclusion of additional companies in the consolidation perimeter following completed acquisitions. As at 31 March 2026, the Group employed a total of 6,623 people.

Other operating costs amounted to EUR 20.6 million, representing an increase of EUR 6.1 million or 42.5%, year-on-year. Other operating costs relate to employee expense reimbursements and other employee benefits in the amount of EUR 10.8 million (EUR 3.4 million higher year-on-year), non-production services in the amount of EUR 3.3 million, and other costs in the amount of EUR 6.5 million (banking services, insurance premiums, membership fees in associations and similar items).

Other operating expenses amounted to EUR 2.0 million, up EUR 1.3 million year-on-year compared with Q1 2025.

Operating profit (EBIT) amounted to EUR 71.4 million, representing an increase of EUR 8.3 million, or 13.2%, year-on-year. The operating margin stood at 21.6%, compared with 20.6% in the corresponding period of the previous year. Normalised operating profit amounted to EUR 66.7 million, up EUR 5.2 million, or 8.5%, compared with normalised operating profit generated in the corresponding period of 2025. The normalised EBIT margin amounted to 20.2%, which is 0.1 percentage points higher than in the corresponding period of the previous year (Q1 2025: 20.1%).

The share of profit from associates amounted to EUR 11.3 million, which is EUR 0.1 million lower than in the corresponding period of 2025.

In Q1 2026, the net balance of financial income and expenses was positive and amounted to EUR 1.2 million, which is EUR 0.4 million higher year-on-year.

Total consolidated income generated by the Group amounted to EUR 350.4 million,

representing an increase of EUR 27.4 million or 8.5%, compared with the period January to March 2025.

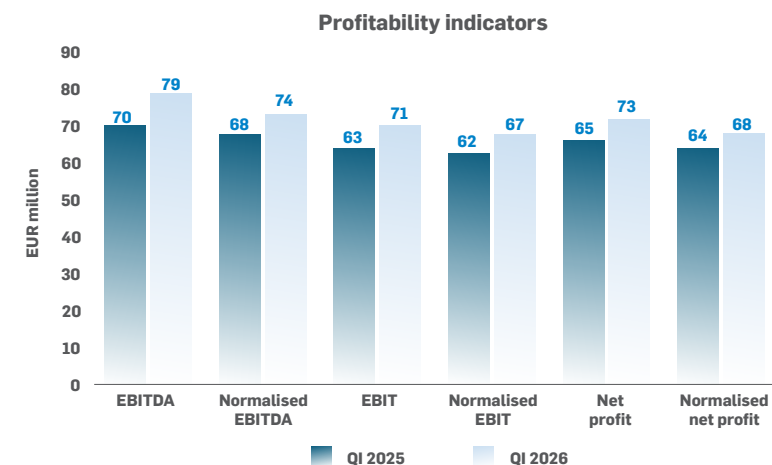
Operating profit in the amount of EUR 71.4 million and profit from associates and joint ventures in the amount of EUR 11.3 million resulted in consolidated profit before tax of EUR 83.9 million. The estimated income tax expense for the period amounts to EUR 11.2 million.

Net profit for Q1 2026 amounted to EUR 72.7 million, with the consolidated net result of KONČAR Group increasing by EUR 7.6 million, or 11.7%, year-on-year. Normalised net profit amounted to EUR 68.0 million, representing an increase of EUR 4.5 million compared with the level generated in the previous year. The normalised net margin stood at 20.6%, which is 0.2 percentage points lower than in the corresponding period of the previous year (Q1 2025: 20.8%).

EBITDA amounted to EUR 79.1 million, up EUR 9.5 million, or 13.7%, year-on-year compared with EBITDA generated in Q1 2025. The EBITDA margin stood at 23.9%, which is 1.2 percentage points higher than in the corresponding period of the previous year (Q1 2025: 22.7%). Normalised EBITDA amounted to EUR 74.4 million, representing an increase of EUR 6.4 million compared with normalised EBITDA generated in the corresponding period of 2025. The normalised EBITDA margin stood at 22.5% (Q1 2025: 22.2%).

Normalised indicators are calculated by adjusting the reported indicators for non-recurring items, specifically by excluding gains on disposal of assets and compensation income, and by adding/subtracting impairment of non-current and current assets as well as the balance of provisions.

EUR 000	Q1 2025	Q1 2026	Δ	Index 2026/2025
<b>OPERATING INCOME</b>	<b>310,213</b>	<b>337,300</b>	<b>27,087</b>	<b>108.7</b>
<b>OPERATING EXPENSES</b>	<b>247,202</b>	<b>265,941</b>	<b>18,739</b>	<b>107.6</b>
Material costs and change in value of inventories	175,133	169,069	-6,064	96.5
Staff costs	50,986	65,972	14,986	129.4
Depreciation and amortisation	6,538	7,698	1,160	117.7
Other costs	15,130	22,575	7,445	149.2
Value adjustment	4	-39	-43	
Provisions	-589	666	1,255	
<b>OPERATING PROFIT</b>	<b>63,011</b>	<b>71,359</b>	<b>8,348</b>	<b>113.2</b>
SHARE IN PROFIT OF ASSOCIATES	11,471	11,346	-125	98.9
SHARE IN LOSS FROM JOINT VENTURES	9	-	-9	
FINANCE INCOME	1,315	1,755	440	133.5
FINANCE COSTS	534	544	10	101.9
<b>TOTAL INCOME</b>	<b>322,999</b>	<b>350,401</b>	<b>27,402</b>	<b>108.5</b>
<b>TOTAL EXPENSES</b>	<b>247,745</b>	<b>266,485</b>	<b>18,740</b>	<b>107.6</b>
Profit before tax	75,254	83,916	8,662	111.5
Income tax	10,172	11,249	1,077	110.6
<b>PROFIT FOR THE PERIOD</b>	<b>65,082</b>	<b>72,668</b>	<b>7,586</b>	<b>111.7</b>



## Financial position

### Key features of the statement of balance sheet as at 31 March 2026

The total balance sheet of KONČAR Group as at 31 March 2026 amounted to EUR 1,718.8 million, up EUR 96.5 million or 5.9%, compared with year-end 2025.

Within the structure of total assets, non-current assets amounted to EUR 490.0 million or 28.5% of total assets, and were EUR 39.6 million higher than as at 31 December 2025. Compared to 31 December 2025, non-current assets increased as a result of a rise in intangible assets of EUR 15.4 million or 46.8%, primarily reflecting an increase in goodwill relating to the acquisition of a new company at the beginning of 2026, as well as other intangible assets under construction. Tangible assets increased by EUR 10.3 million or 3.0%, mainly due to investments in buildings, while non-current financial assets increased by EUR 11.3 million or 20.3%, as a result of an increase in the value of investments accounted for using the equity method. Receivables increased by EUR 3.1 million or 61.6%, while deferred tax assets decreased by EUR 0.4 million or 3.0% compared to the last day of the previous year.

Current assets as at 31 March 2026 amounted to EUR 1,221.8 million and were EUR 56.7 million higher than as at 31 December 2025, accounting for 71.1% of total assets. The increase in current assets was driven by higher inventories, current financial assets and cash at bank and in hand, while receivables decreased.

Compared to 31 December 2025:

- Inventories were EUR 24.6 million higher, primarily as a result of an increase in work in progress of EUR 17.5 million and raw materials and supplies of EUR 12.1 million, while finished goods, merchandise and advances for inventories decreased.
- Total current receivables were EUR 65.3 million lower, mainly as a result of a decrease in receivables from companies linked by participating interests of EUR 38.1 million and trade receivables of EUR 37.8 million.
- Current financial assets were EUR 87.6 million higher, primarily as a result of an increase in deposits with maturities over three months and investments in securities.
- Cash and cash equivalents of KONČAR Group as at 31 March 2026 amounted to EUR 252.4 million, up EUR 9.7 million as a result of positive cash flow from operating activities.

Prepaid expenses and accrued income as at 31 March 2026 amounted to EUR 7.0 million, up EUR 0.1 million compared with year-end 2025.

Within sources of funds, the following changes occurred as at 31 March 2026 compared with 31 December 2025:

- Total equity and reserves amounted to EUR 919.1 million, representing an increase of EUR 71.1 million, primarily driven by the increase of profit for the current period.
- Provisions amounted to EUR 32.3 million, up EUR 1.9 million.
- Non-current liabilities amounted to EUR 59.2 million, representing an increase of EUR 1.6 million, largely as a result of an increase in liabilities to banks and other financial institutions of EUR 4.8 million.
- Current liabilities amounted to EUR 626.2 million, up EUR 30.6 million. Within the structure of current liabilities, the most significant change relates to liabilities for advances received, which increased by EUR 53.7 million. Current trade payables decreased by EUR 10.5 million, while liabilities to banks and other financial institutions decreased by EUR 8.1 million.
- Accrued expenses and deferred income amounted to EUR 82.1 million, representing a decrease of EUR 8.8 million.

Within the structure of sources of funds on the liabilities side, share capital, reserves, retained earnings, profit for the current year and equity attributable to non-controlling interests amounted to total of EUR 919.1 million, accounting for 53.5% of total sources. Provisions amounted to EUR 32.3 million and accounted for 1.9% of total sources. Total non-current and current liabilities amounted to EUR 685.4 million and accounted for 39.9% of total sources. Within current liabilities, liabilities for advances received amounted to EUR 342.1 million and accounted for 19.9% of total sources, while trade payables amounted to EUR 150.0 million and accounted for 8.7% of total sources. Total liabilities to banks, both non-current and current, amounted to EUR 52.3 million, representing 3.0% of total sources.

The Group's potential liabilities (off-balance sheet items) at the end of Q1 2026 amounted to EUR 2,008.6 million, repre-

sented an increase of EUR 211.1 million compared with the position as at 31 December 2025. Contingent liabilities relate primarily to issued payment security instruments, mainly guarantees and promissory notes.

The total amount of current assets and prepaid expenses exceeds the total of current liabilities and deferred income by a factor of 1.7, indicating a sound liquidity position. The structure of the consolidated statement of financial position indicates an appropriate alignment between sources of funds and investments, as well as the sound financial stability of KONČAR Group.

## Net Debt

EUR 000	31 December 2025	31 March 2026	Δ
Non-current liabilities for loans	-	-	-
Non-current liabilities to banks and other financial institutions	43,322	47,764	4,442
Non-current liabilities for future lease payments	3,506	3,491	-15
<b>Non-current liabilities</b>	<b>46,827</b>	<b>51,255</b>	<b>4,428</b>
Current liabilities for loans	38,339	24,729	-13,609
Interest payable	232	76	-156
Current liabilities for future lease payments	1,404	1,132	-272
<b>Current liabilities</b>	<b>39,975</b>	<b>25,937</b>	<b>-14,038</b>
<b>TOTAL DEBT</b>	<b>86,803</b>	<b>77,192</b>	<b>-9,610</b>
Cash	242,715	252,442	9,727
Current financial assets	161,562	249,201	87,639
<b>NET DEBT</b>	<b>-317,475</b>	<b>-424,451</b>	<b>-106,976</b>
<b>NET DEBT/normalised EBITDA</b>	<b>neg</b>	<b>neg</b>	

## Summarised Statement of Financial Position

EUR 000	31 December 2025	31 March 2026	Δ
Non-current assets	450,320	489,955	39,635
Current assets and prepaid expenses	1,172,009	1,228,833	56,824
<b>Total assets</b>	<b>1,622,329</b>	<b>1,718,788</b>	<b>96,459</b>
Capital and reserves	847,977	919,110	71,133
Non-current liabilities and provisions	87,999	91,465	3,466
Current liabilities and deferred expenses	686,353	708,213	21,860
<b>Total equity and liabilities</b>	<b>1,622,329</b>	<b>1,718,788</b>	<b>96,459</b>

EUR 000	31 December 2025	31 March 2026	Δ
Current assets and prepaid expenses	1,172,009	1,228,832	56,823
Current liabilities and deferred expenses	686,353	708,213	21,860
<b>Current ratio</b>	<b>1.7</b>	<b>1.7</b>	

## Market position

Consolidated revenue from the sale of products and services amounted to EUR 330.5 million, representing an increase of EUR 24.4 million or 8.0%, compared with Q1 2025.

In the period under review, sales revenue generated in the domestic market amounted to EUR 92.0 million, which is EUR 4.8 million or 4.9%, lower year-on-year compared with Q1 2025. The domestic market accounted for 27.8% of total revenue from product and services. The decline in sales revenue in the domestic market was largely attributable to the execution of a high-value capital project in Q1 2025. The aforementioned capital project was carried out for the HEP group and represents a significant reference for future domestic and foreign offers in the field of electricity distribution. Projects of this type and value are very rare on the domestic market and are not repeated year after year.

Within the structure of revenue from the sale of products and services in the domestic market, the largest share, 41.6%, relates to revenue generated from the sale of products and services to companies within the HEP Group. In Q1 2026, KONČAR Group generated EUR 38.3 million from the sale of products and services to the HEP Group, representing a year-on-year decrease of 25.4%. Within total sales revenue of KONČAR Group, the share of sales to the HEP Group was lower in Q1 2026 and amounted to 11.6%.

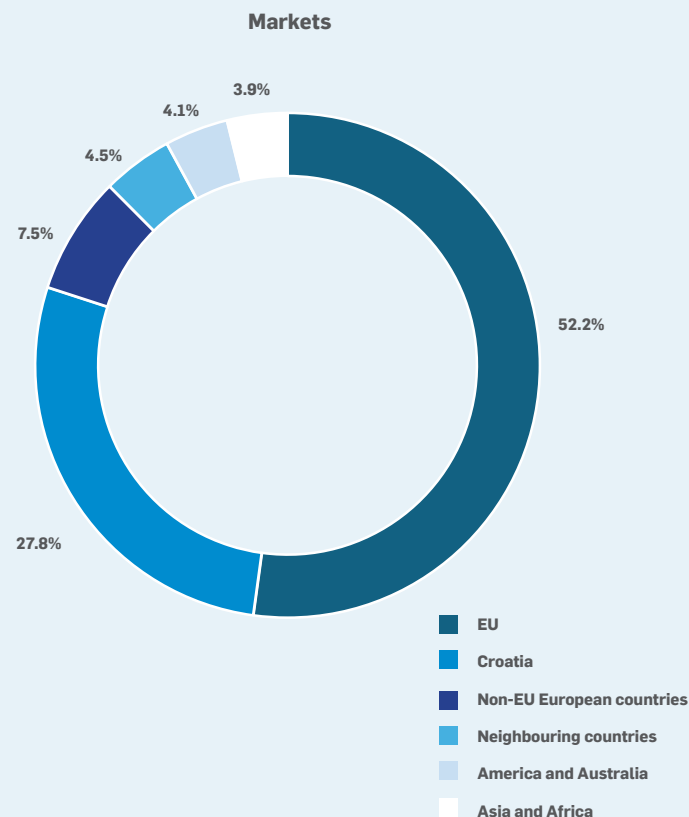
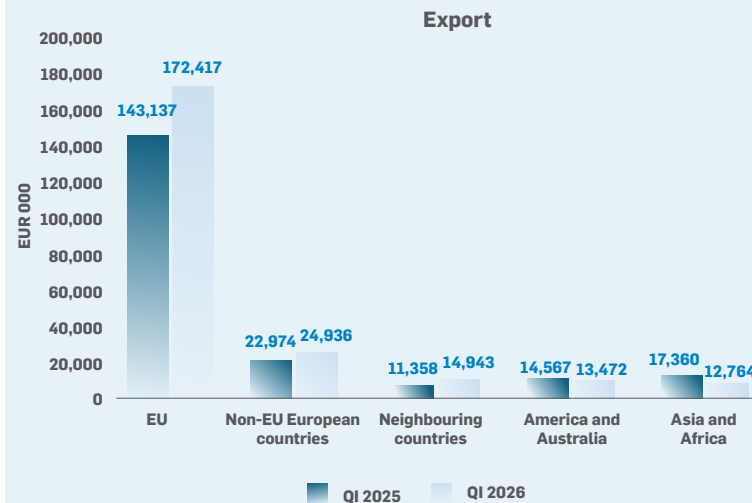
Revenue from the sale of products and services to HŽ Passenger Transport, HŽ Infrastructure, Technical Services for Railway Vehicles and HŽ Cargo amounted to EUR 15.3 million, representing 16.6% of total sales revenue generated in the domestic market.

In international markets, sales revenue amounted to EUR 238.5 million, representing an increase of EUR 29.1 million or 13.9%, year-on-year. The share of revenue from the sale of products and services generated in international markets increased to 72.2% of total sales revenue.

Compared with the corresponding period of the previous year, the most significant increase in export revenue from the sale of products and services in absolute terms was recorded in the European Union market, where exports increased by EUR 29.3 million or 20.5%, year-on-year. Export of KONČAR Group to European Union countries amounted to EUR 172.4 million and accounted for 72.3% of KONČAR Group's total exports.

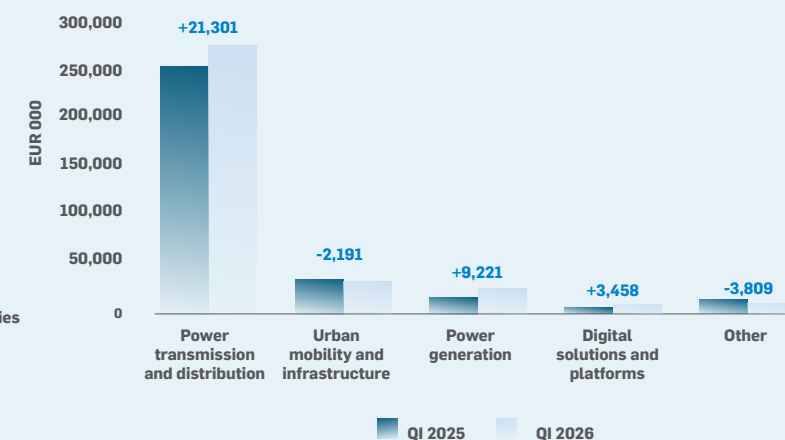
On a country-by-country basis, the most significant export revenue was generated in the German market, amounting to EUR 59.3 million or 24.8% of total exports, which is EUR 16.7 million higher year-on-year. Exports to Sweden amounted to EUR 23.4 million or 9.8% of total exports, while exports to Norway amounted to EUR 19.0 million or 8.0% of total exports. In Q1 2026, continued growth in new order intake, particularly in international markets, provides a solid basis for further revenue growth in the coming period.

Viewed by divisions, almost all reporting divisions recorded growth compared with Q1 2025. The strongest absolute growth was achieved by the Power transmission and distribution division, which generated revenue of EUR 276.6 million, representing an increase of EUR 21.3 million or 8.3%, year-on-year. The share of this division in KONČAR Group's total revenue amounted to 77.0%, remaining at the same level as in Q1 of the previous year. The highest relative growth was recorded by the Power generation division, which generated revenue of EUR 26.8 million, up EUR 9.2 million or 52.4%, year-on-year.



### Revenue by divisions

EUR 000	Q1 2025	Share in total	Q1 2026	Share in total
<b>Power generation</b>	<b>17,582</b>	<b>5.3%</b>	<b>26,802</b>	<b>7.5%</b>
Hydro	15,129		19,292	
Renewable Energy Source	2,453		7,510	
<b>Power transmission and distribution</b>	<b>255,347</b>	<b>77.0%</b>	<b>276,649</b>	<b>77.0%</b>
Transmission	75,820		114,194	
Distribution	179,527		162,455	
<b>Urban mobility and infrastructure</b>	<b>36,352</b>	<b>11.0%</b>	<b>34,160</b>	<b>9.5%</b>
Mobility	23,949		21,615	
Infrastructure	12,403		12,545	
<b>Digital solutions and platforms</b>	<b>6,815</b>	<b>2.1%</b>	<b>10,273</b>	<b>2.9%</b>
Other	15,390	4.6%	11,581	3.2%
<b>Total sales revenue (non-consolidated)</b>	<b>331,486</b>	<b>100%</b>	<b>359,465</b>	<b>100%</b>
Elimination of intercompany transactions	-25,336		-28,947	
<b>Total sales revenue (consolidated)</b>	<b>306,150</b>		<b>330,518</b>	



## Order intake and backlog

In Q1 2026, a strong level of order intake was achieved, extending the strong upward trend in contracting activity. These results further underscore KONČAR Group's competitiveness and robust market position despite the currently unstable geopolitical environment, while supporting a positive outlook for the remainder of the year.

In Q1 2026, Group companies recorded an order intake totalling EUR 585.0 million. Order intake was EUR 168.7 million higher year-on-year, driven primarily by strong contracting activity in international markets, which significantly outpaced that in the domestic market.

The book-to-bill ratio for the period January to March 2026 stood at 1.8.

In Q1 2026, export orders amounted to EUR 495.3 million, accounting for 84.7% of total order intake. The international book-to-bill ratio stood at a strong 2.1.

Orders intake in the domestic market amounted to EUR 89.8 million and were EUR 1.7 million lower than in the corresponding period of the previous year. The most significant portion relates to contracts with the HEP Group, amounting to EUR 49.6 million. Contracts with the HEP Group accounted for 55.3% of the order intake in the domestic market and 8.5% of total order intake. Significant domestic contracts also included contracts with Zagreb Electric Tram (ZET) in the amount of EUR 11.5 million and with HŽ Group companies totalling EUR 3.4 million.

Of the total foreign order intake, the majority related to the European Union market, amounting to EUR 388.8 million, which is EUR 156.8 million higher compared to Q1 2025. European Union countries accounted for 78.5% of total export orders. Contracting activity also increased in European countries outside the EU, where new order intake

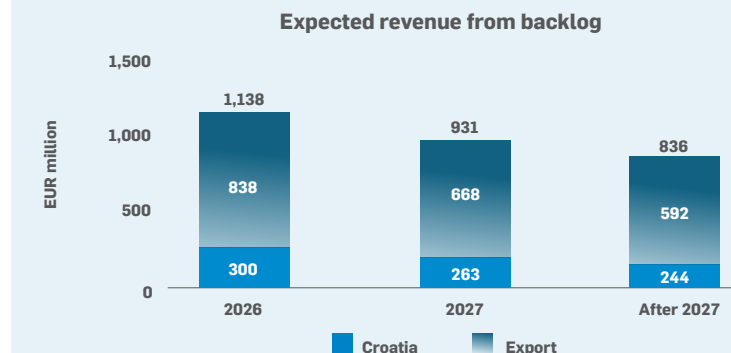
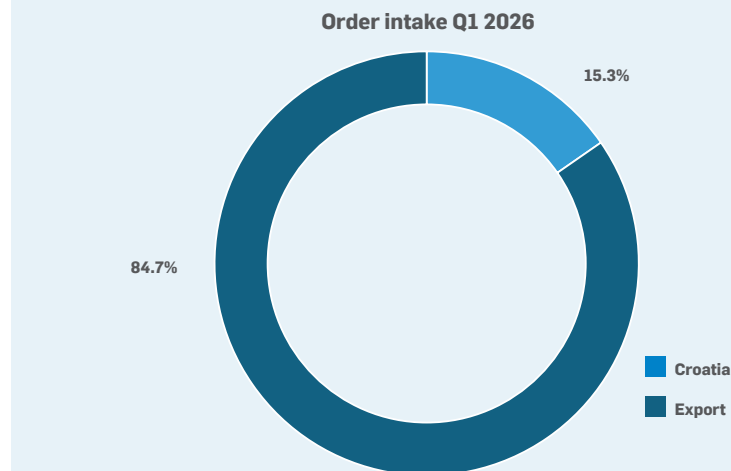
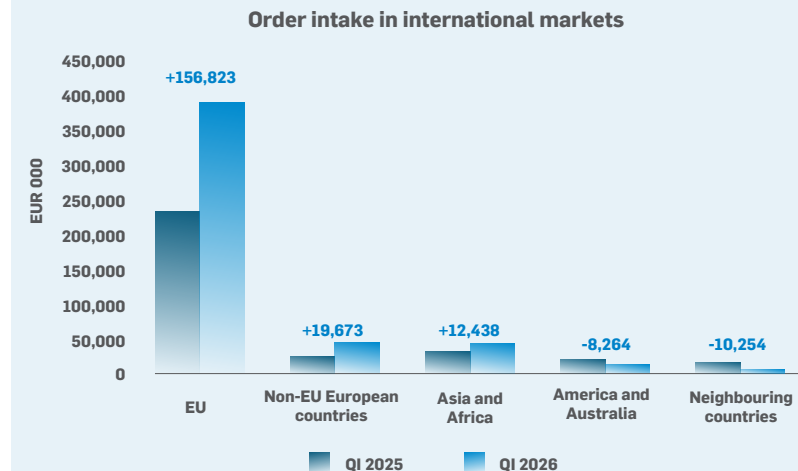
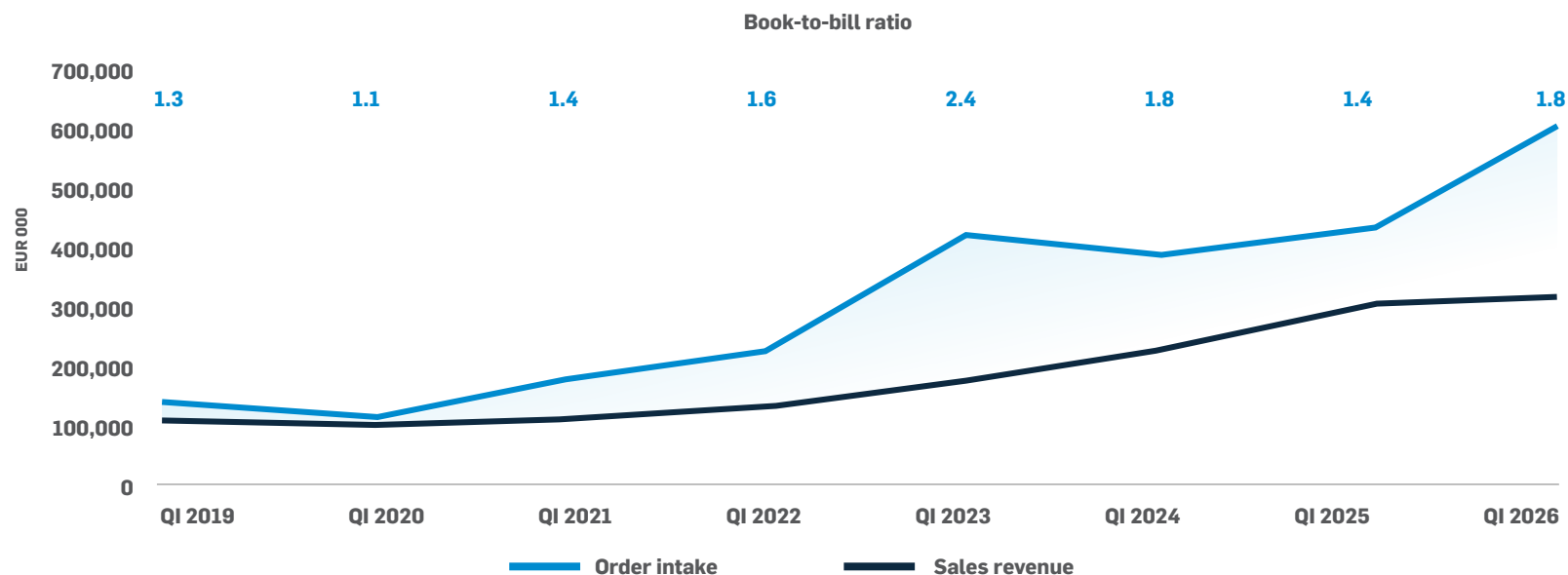
was EUR 19.7 million higher year-on-year, and in Asia and Africa, where new order intake increased by EUR 12.4 million compared with Q1 2025.

On a country-by-country basis, the highest value of orders intake was recorded in Sweden, where new orders amounted to EUR 70.0 million, representing an increase of EUR 19.3 million compared with Q1 2025. In Germany, new orders amounted to EUR 57.1 million, which is EUR 22.0 million lower than in Q1 2025, while in the Czech Republic, new orders totalled EUR 54.2 million, representing an increase of EUR 48.0 million year-on-year. The strong increase in order intake in the Czech Republic was primarily attributable to a newly concluded contract with Litostroj Engineering covering the design, manufacture, delivery, supervision of installation and commissioning of new generators, new motor-generators and a complete monitoring system as part of the modernisation project for the generating units at HPP Orlik, with a total contract value of EUR 46.9 million. In addition to the Czech Republic, the most significant increases in contracting activity were also recorded in Poland and Austria, where order intake was EUR 29.1 million and EUR 28.8 million higher year-on-year, respectively.

By delivery schedule, EUR 195.3 million or 33.4% of newly contracted business is scheduled for execution in 2026, EUR 167.1 million or 28.6%, for execution in 2027, and EUR 222.6 million or 38.0%, for execution in subsequent years.

As at 31 March 2026, backlog amounted to EUR 2,905.3 million, representing an increase of EUR 759.5 million or 35.4%, compared with 31 March 2025. Compared with 31 December 2025, backlog was higher by 8.8%.

Within open obligations outstanding at the end of the quarter, contracts scheduled for execution in 2026 amounted to EUR 1,138.4 million, thereby almost fully securing the annual sales revenue plan for 2026 through the existing backlog.



## Information for Shareholders

KONČAR Inc. shares are listed on the Official Market of the Zagreb Stock Exchange under the ticker symbol KOEI-R-A. In accordance with applicable regulations, the Company ensures regular and timely disclosure of information regarding its operations and activities, including information on facts and circumstances that may have a material impact on the share price (price-sensitive information).

At the beginning of the year, the share has recorded steady growth, although increased volatility was observed in the later period, driven by adverse geopolitical developments. The highest level in the observed period was reached in February 2026, when the price of 868.0 euros was recorded during the same trading day.

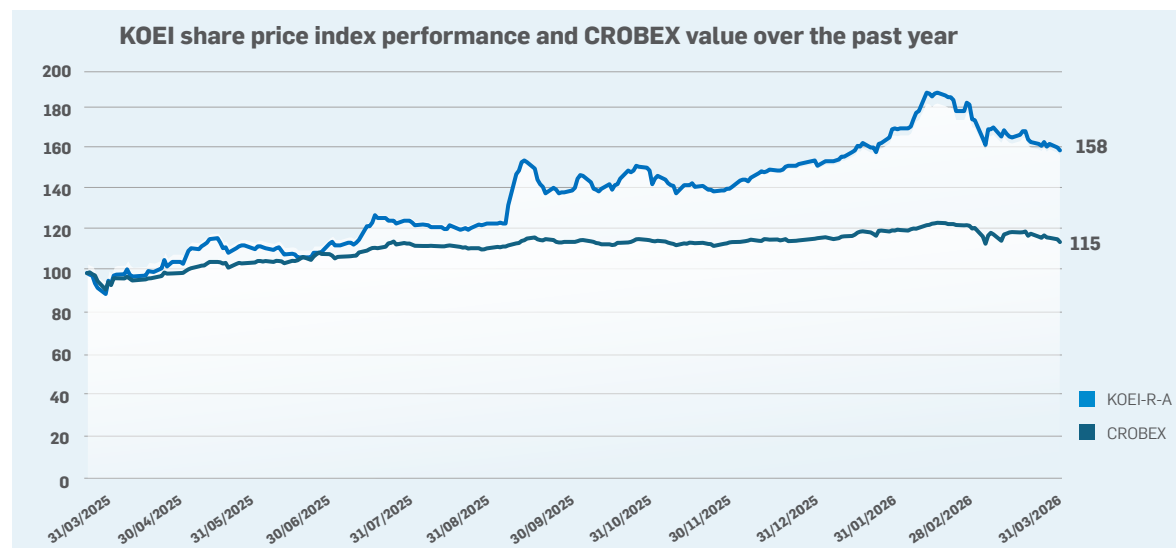
Market capitalisation at the end of March 2026 amounted to EUR 1.9 billion, representing an increase of 57.6% compared with market capitalisation as at 31 March 2025.

Earnings per share attributable to owners of the parent Company for Q1 2026 amounted to EUR 19.15, representing an increase of 11.0% year-on-year.

At a joint meeting held on 16 April 2026, the Management Board and Supervisory Board proposed to the Company's General Assembly the payment of a dividend to shareholders in the amount of EUR 4.0 per share.

KOEI-R-A	31 March 2025	31 March 2026	Index
Last price (EUR)	466	734	157.5
Highest price (EUR) *	565	868	153.6
Lowest price (EUR) *	436	706	161.9
Volume *	53,381	108,556	203.4
Turnover (EUR) *	27,604,666	84,705,816	306.9
Market capitalization (EUR)	1,187,011,510	1,870,662,124	157.6
EPS (Earnings per Share) (EUR)	17.25	19.15	111.0

\*for period January - March



# B Unaudited consolidated financial statements of KONČAR Group for Jan-Mar 2026

## Annex 1

### ISSUER'S GENERAL DATA

Reporting period:	<b>1.1.2026</b>	to:	<b>31.3.2026</b>
Year:	<b>2026</b>	Quarter:	<b>1</b>

### Quarterly financial statements

Registration number (MB):	<b>03282635</b>	Issuer's home Member State code:	<b>HR</b>
Entity's registration number (MBS):	<b>080040936</b>		
Personal identification number (OIB):	<b>45050126417</b>	LEI:	<b>74780000HOSHMRW0I15</b>
Institution code:	<b>501</b>		
Name of the issuer:	<b>KONČAR Inc.</b>		
Postcode and town:	<b>10000</b>		
Street and house number:	<b>Fallerovo šetalište 22</b>		<b>Zagreb</b>
E-mail address:	<b>koncar.finance@koncar.hr</b>		
Web address:	<b>www.koncar.hr</b>		
Number of employees (end of the reporting period):	<b>6623</b>		
Consolidated report:	<b>KD</b>		(KN-not consolidated/KD-consolidated)
Audited:	<b>RN</b>		(RN-not audited/RD-audited)
Names of subsidiaries (according to IFRS):	Registered office:	MB:	
<b>KONČAR - Electrical Engineering Institute Ltd. for research, development and services</b>	<b>Zagreb</b>	<b>3645363</b>	
<b>KONČAR - Electronics and informatics Ltd. for manufacturing and services</b>	<b>Zagreb</b>	<b>3282899</b>	
<b>KONČAR - Motors and Electrical Systems Ltd. for manufacturing</b>	<b>Zagreb</b>	<b>3282678</b>	
<b>KONČAR - Generators and Motors Ltd. for manufacturing</b>	<b>Zagreb</b>	<b>1356216</b>	
<b>KONČAR - Renewable Energy Sources Ltd. for production</b>	<b>Zagreb</b>	<b>2435071</b>	
<b>KONČAR - Instrument Transformers Inc. for manufacturing</b>	<b>Zagreb</b>	<b>3654656</b>	
<b>KONČAR - Distribution and Special Transformers Inc. for manufacturing</b>	<b>Zagreb</b>	<b>3654664</b>	
<b>KONČAR - Switchgear Ltd. for production</b>	<b>Zagreb</b>	<b>3641287</b>	
<b>KONČAR - Electric Vehicles Inc. for manufacturing</b>	<b>Zagreb</b>	<b>3282660</b>	
<b>KONČAR - Metal Structures Ltd. for manufacturing</b>	<b>Zagreb</b>	<b>1114328</b>	
<b>KONČAR - Digital Ltd. for digital services</b>	<b>Zagreb</b>	<b>5478421</b>	
<b>KONČAR - Transformer tanks Ltd. for manufacturing</b>	<b>Zagreb</b>	<b>5853184</b>	
<b>HELB Ltd. for production, assembly and servicing of electrical devices</b>	<b>Božjakovina</b>	<b>3511120</b>	
<b>TELENERG - ENGINEERING Llc. for design and manufacturing</b>	<b>Zagreb</b>	<b>5539684</b>	
<b>KONČAR - Hydro Turbine Ltd. for production and services</b>	<b>Zagreb</b>	<b>6056580</b>	
<b>Dalekovod Jsc. for engineering, production and construction</b>	<b>Zagreb</b>	<b>3275531</b>	
<b>KONČAR Switzerland GmbH</b>	<b>Baden</b>		
Bookkeeping firm:		(Yes/No)	(name of the bookkeeping firm)
Contact person:	<b>Marina Markušić</b> (only name and surname of the contact person)		
Telephone:	<b>01 3667 175</b>		
E-mail address:	<b>marina.markusic@koncar.hr</b>		
Audit firm:	<b>KPMG Croatia d.o.o.</b> (name of the audit firm)		
Certified auditor:	<b>Igor Gošek</b> (name and surname)		

## BALANCE SHEET

### balance as at 31.3.2026

in EUR

Submitter: KONČAR Inc.			
Item	ADP code	Last day of the preceding business year	At the reporting date of the current period
1	2	3	4
<b>A) RECEIVABLES FOR SUBSCRIBED CAPITAL UNPAID</b>	<b>001</b>	0.00	0.00
<b>B) FIXED ASSETS (ADP 003+010+020+031+036)</b>	<b>002</b>	450,320,125.00	489,955,295.00
I INTANGIBLE ASSETS (ADP 004 to 009)	<b>003</b>	32,864,828.00	48,250,627.00
1 Research and development	<b>004</b>	6,467,673.00	9,621,603.00
2 Concessions, patents, licences, trademarks, software and other rights	<b>005</b>	7,312,770.00	5,934,533.00
3 Goodwill	<b>006</b>	11,683,686.00	20,979,730.00
4 Advances for the purchase of intangible assets	<b>007</b>	324,709.00	324,709.00
5 Intangible assets in preparation	<b>008</b>	6,931,487.00	11,277,093.00
6 Other intangible assets	<b>009</b>	144,503.00	112,959.00
II TANGIBLE ASSETS (ADP 011 to 019)	<b>010</b>	343,546,142.00	353,804,461.00
1 Land	<b>011</b>	56,634,708.00	56,537,540.00
2 Buildings	<b>012</b>	101,528,989.00	122,086,747.00
3 Plant and equipment	<b>013</b>	87,934,721.00	90,421,017.00
4 Tools, working inventory and transportation assets	<b>014</b>	27,653,198.00	21,779,484.00
5 Biological assets	<b>015</b>	0.00	0.00
6 Advances for the purchase of tangible assets	<b>016</b>	10,073,122.00	9,930,647.00
7 Tangible assets in preparation	<b>017</b>	38,331,383.00	29,087,086.00
8 Other tangible assets	<b>018</b>	234,392.00	341,742.00
9 Investment property	<b>019</b>	21,155,629.00	23,620,198.00
III FIXED FINANCIAL ASSETS (ADP 021 to 030)	<b>020</b>	55,535,628.00	66,808,849.00
1 Investments in holdings (shares) of undertakings within the group	<b>021</b>	8,265.00	8,265.00
2 Investments in other securities of undertakings within the group	<b>022</b>	0.00	0.00
3 Loans, deposits, etc. to undertakings within the group	<b>023</b>	0.00	0.00
4 Investments in holdings (shares) of companies linked by virtue of participating interests	<b>024</b>	45,624,533.00	56,727,566.00
5 Investment in other securities of companies linked by virtue of participating interests	<b>025</b>	0.00	0.00
6 Loans, deposits etc. to companies linked by virtue of participating interests	<b>026</b>	0.00	0.00
7 Investments in securities	<b>027</b>	805,374.00	30,388.00
8 Loans, deposits, etc. given	<b>028</b>	1,239,638.00	1,211,908.00
9 Other investments accounted for using the equity method	<b>029</b>	5,610,837.00	5,854,023.00
10 Other fixed financial assets	<b>030</b>	2,246,981.00	2,976,699.00
IV RECEIVABLES (ADP 032 to 035)	<b>031</b>	5,057,456.00	8,173,156.00
1 Receivables from undertakings within the group	<b>032</b>	0.00	0.00
2 Receivables from companies linked by virtue of participating interests	<b>033</b>	0.00	0.00

## BALANCE SHEET

### balance as at 31.3.2026

in EUR

Submitter: KONČAR Inc.			
Item	ADP code	Last day of the preceding business year	At the reporting date of the current period
1	2	3	4
3 Customer receivables	034	589,183.00	3,253,265.00
4 Other receivables	035	4,468,273.00	4,919,891.00
V DEFERRED TAX ASSETS	036	13,316,071.00	12,918,202.00
<b>C) CURRENT ASSETS (ADP 038+046+053+063)</b>	<b>037</b>	<b>1,165,114,385.00</b>	<b>1,221,807,353.00</b>
I INVENTORIES (ADP 039 to 045)	038	269,813,276.00	294,460,197.00
1 Raw materials and consumables	039	130,219,195.00	142,329,820.00
2 Production in progress	040	76,042,509.00	93,566,444.00
3 Finished goods	041	47,752,611.00	45,291,346.00
4 Merchandise	042	3,757,445.00	2,534,034.00
5 Advances for inventories	043	10,639,343.00	9,330,565.00
6 Fixed assets held for sale	044	1,402,173.00	1,407,988.00
7 Biological assets	045	0.00	0.00
II RECEIVABLES (ADP 047 to 052)	046	491,023,811.00	425,703,879.00
1 Receivables from undertakings within the group	047	0.00	0.00
2 Receivables from companies linked by virtue of participating interests	048	47,080,328.00	8,975,065.00
3 Customer receivables	049	375,289,886.00	337,536,387.00
4 Receivables from employees and members of the undertaking	050	158,190.00	306,239.00
5 Receivables from government and other institutions	051	20,459,566.00	28,030,492.00
6 Other receivables	052	48,035,841.00	50,855,696.00
III CURRENT FINANCIAL ASSETS (ADP 054 to 062)	053	161,562,243.00	249,201,114.00
1 Investments in holdings (shares) of undertakings within the group	054	0.00	0.00
2 Investments in other securities of undertakings within the group	055	0.00	0.00
3 Loans, deposits, etc, to undertakings within the group	056	0.00	0.00
4 Investments in holdings (shares) of companies linked by virtue of participating interests	057	0.00	0.00
5 Investment in other securities of companies linked by virtue of participating interests	058	0.00	0.00
6 Loans, deposits etc, to companies linked by virtue of participating interests	059	9,255,000.00	9,775,000.00
7 Investments in securities	060	29,478,446.00	66,255,366.00
8 Loans, deposits, etc, given	061	122,807,275.00	172,567,334.00
9 Other financial assets	062	21,522.00	603,414.00
IV CASH AT BANK AND IN HAND	063	242,715,055.00	252,442,163.00
<b>D) PREPAID EXPENSES AND ACCRUED INCOME</b>	<b>064</b>	<b>6,894,267.00</b>	<b>7,025,030.00</b>
<b>E) TOTAL ASSETS (ADP 001+002+037+064)</b>	<b>065</b>	<b>1,622,328,777.00</b>	<b>1,718,787,678.00</b>
<b>OFF-BALANCE SHEET ITEMS</b>	<b>066</b>	<b>1,797,511,206.00</b>	<b>2,008,592,828.00</b>

## BALANCE SHEET

### balance as at 31.3.2026

in EUR

Submitter: KDNČAR Inc.			
Item	ADP code	Last day of the preceding business year	At the reporting date of the current period
1	2	3	4
<b>LIABILITIES</b>			
<b>A) CAPITAL AND RESERVES (ADP 068 to 070+076+077+083+086+089)</b>	<b>067</b>	<b>847,977,032.00</b>	<b>919,109,870.00</b>
I INITIAL (SUBSCRIBED) CAPITAL	<b>068</b>	159,471,379.00	159,471,379.00
II CAPITAL RESERVES	<b>069</b>	1,826,728.00	1,826,728.00
III RESERVES FROM PROFIT (ADP 071+072-073+074+075)	<b>070</b>	<b>113,266,824.00</b>	<b>113,164,652.00</b>
1 Legal reserves	<b>071</b>	10,572,684.00	10,572,683.00
2 Reserves for treasury shares	<b>072</b>	5,871,715.00	5,855,052.00
3 Treasury shares and holdings (deductible item)	<b>073</b>	-1,871,715.00	-1,855,052.00
4 Statutory reserves	<b>074</b>	66,074,285.00	66,074,285.00
5 Other reserves	<b>075</b>	32,619,855.00	32,517,684.00
IV REVALUATION RESERVES	<b>076</b>	0.00	0.00
V FAIR VALUE RESERVES AND OTHER (ADP 078 to 083)	<b>077</b>	<b>1,025,976.00</b>	<b>856,121.00</b>
1 Financial assets at fair value through other comprehensive income (i.e. available for sale)	<b>078</b>	1,261,937.00	1,261,937.00
2 Cash flow hedge - effective portion	<b>079</b>	0.00	0.00
3 Hedge of a net investment in a foreign operation - effective portion	<b>080</b>	0.00	0.00
4 Other fair value reserves	<b>081</b>	0.00	0.00
5 Exchange rate differences from translation of foreign operations (consolidation)	<b>082</b>	-235,961.00	-405,816.00
6 Exchange rate differences from translation into the presentation currency	<b>083</b>	0.00	0.00
VI RETAINED PROFIT OR LOSS BROUGHT FORWARD (ADP 085-086)	<b>084</b>	<b>207,718,470.00</b>	<b>354,047,820.00</b>
1 Retained profit	<b>085</b>	207,718,470.00	354,047,820.00
2 Loss brought forward	<b>086</b>	0.00	0.00
VII PROFIT OR LOSS FOR THE BUSINESS YEAR (ADP 088-089)	<b>087</b>	<b>146,860,849.00</b>	<b>48,816,217.00</b>
1 Profit for the business year	<b>088</b>	146,860,849.00	48,816,217.00
2 Loss for the business year	<b>089</b>	0.00	0.00
VIII MINORITY (NON-CONTROLLING) INTEREST	<b>090</b>	217,806,806.00	240,926,953.00
<b>B) PROVISIONS (ADP 092 to 097)</b>	<b>091</b>	<b>30,347,173.00</b>	<b>32,253,454.00</b>
1 Provisions for pensions, termination benefits and similar obligations	<b>092</b>	6,007,892.00	7,858,311.00
2 Provisions for tax liabilities	<b>093</b>	0.00	0.00
3 Provisions for ongoing legal cases	<b>094</b>	1,595,755.00	1,594,685.00
4 Provisions for renewal of natural resources	<b>095</b>	956,671.00	956,671.00
5 Provisions for warranty obligations	<b>096</b>	21,686,855.00	21,743,787.00
6 Other provisions	<b>097</b>	100,000.00	100,000.00
<b>C) LONG-TERM LIABILITIES (ADP 099 to 109)</b>	<b>098</b>	<b>57,651,420.00</b>	<b>59,211,882.00</b>

## BALANCE SHEET

### balance as at 31.3.2026

in EUR

Submitter: KONČAR Inc.			
Item	ADP code	Last day of the preceding business year	At the reporting date of the current period
1	2	3	4
1 Liabilities to undertakings within the group	099	0.00	0.00
2 Liabilities for loans, deposits, etc. of undertakings within the group	100	0.00	0.00
3 Liabilities to companies linked by virtue of participating interests	101	0.00	0.00
4 Liabilities for loans, deposits etc. of companies linked by virtue of participating interests	102	0.00	0.00
5 Liabilities for loans, deposits etc.	103	0.00	0.00
6 Liabilities to banks and other financial institutions	104	35,646,587.00	40,484,234.00
7 Liabilities for advance payments	105	0.00	0.00
8 Liabilities to suppliers	106	0.00	0.00
9 Liabilities for securities	107	932,000.00	642,043.00
10 Other long-term liabilities	108	17,037,259.00	14,297,078.00
11 Deferred tax liability	109	4,035,574.00	3,788,527.00
<b>D) SHORT-TERM LIABILITIES (ADP 111 to 124)</b>	<b>110</b>	<b>595,539,882.00</b>	<b>626,153,799.00</b>
1 Liabilities to undertakings within the group	111	0.00	0.00
2 Liabilities for loans, deposits, etc. of undertakings within the group	112	0.00	0.00
3 Liabilities to companies linked by virtue of participating interests	113	17,282,675.00	17,310,879.00
4 Liabilities for loans, deposits etc. of companies linked by virtue of participating interests	114	0.00	0.00
5 Liabilities for loans, deposits etc.	115	0.00	772,435.00
6 Liabilities to banks and other financial institutions	116	19,920,519.00	11,831,636.00
7 Liabilities for advance payments	117	288,407,405.00	342,091,598.00
8 Liabilities to suppliers	118	160,452,887.00	149,938,961.00
9 Liabilities for securities	119	211,000.00	289,578.00
10 Liabilities to employees	120	26,199,133.00	27,112,798.00
11 Taxes, contributions and similar liabilities	121	37,717,307.00	35,306,507.00
12 Liabilities arising from the share in the result	122	82,992.00	106,595.00
13 Liabilities arising from fixed assets held for sale	123	0.00	0.00
14 Other short-term liabilities	124	45,265,964.00	41,392,812.00
<b>E) ACCRUALS AND DEFERRED INCOME</b>	<b>125</b>	<b>90,813,270.00</b>	<b>82,058,673.00</b>
<b>F) TOTAL – LIABILITIES (ADP 067+091+098+110+125)</b>	<b>126</b>	<b>1,622,328,777.00</b>	<b>1,718,787,678.00</b>
<b>G) OFF-BALANCE SHEET ITEMS</b>	<b>127</b>	<b>1,797,511,206.00</b>	<b>2,008,592,828.00</b>

## STATEMENT OF PROFIT OR LOSS for the period 1.1.2026 to 31.3.2026

in EUR

Submitter: KONČAR Inc.					
Item	ADP code	Same period of the previous year		Current period	
		Cumulative	Quarter	Cumulative	Quarter
1	2	3	4	5	6
<b>I OPERATING INCOME (ADP 002 to 006)</b>	<b>001</b>	310,212,912.00	310,212,912.00	337,300,260.00	337,300,260.00
1 Income from sales with undertakings within the group	002	0.00	0.00	0.00	0.00
2 Income from sales	003	306,149,801.00	306,149,801.00	330,517,560.00	330,517,560.00
3 Income from the use of own products, goods and services	004	0.00	0.00	0.00	0.00
4 Other operating income with undertakings within the group	005	0.00	0.00	0.00	0.00
5 Other operating income (outside the group)	006	4,063,111.00	4,063,111.00	6,782,700.00	6,782,700.00
<b>II OPERATING EXPENSES (ADP 08+009+013+017+018+019+022+029)</b>	<b>007</b>	247,201,477.00	247,201,477.00	265,940,886.00	265,940,886.00
1 Changes in inventories of work in progress and finished goods	008	-5,839,487.00	-5,839,487.00	-16,620,298.00	-16,620,298.00
2 Material costs (ADP 010 to 012)	009	180,971,862.00	180,971,862.00	185,689,227.00	185,689,227.00
a) Costs of raw materials and consumables	010	138,941,535.00	138,941,535.00	132,319,641.00	132,319,641.00
b) Costs of goods sold	011	12,088,228.00	12,088,228.00	11,249,062.00	11,249,062.00
c) Other external costs	012	29,942,099.00	29,942,099.00	42,120,524.00	42,120,524.00
3 Staff costs (ADP 014 to 016)	013	50,986,385.00	50,986,385.00	65,971,407.00	65,971,407.00
a) Net salaries and wages	014	32,430,390.00	32,430,390.00	40,807,677.00	40,807,677.00
b) Tax and contributions from salary costs	015	12,404,058.00	12,404,058.00	16,895,927.00	16,895,927.00
c) Contributions on salaries	016	6,151,937.00	6,151,937.00	8,267,803.00	8,267,803.00
4 Depreciation	017	6,537,851.00	6,537,851.00	7,698,392.00	7,698,392.00
5 Other costs	018	14,433,440.00	14,433,440.00	20,568,396.00	20,568,396.00
6 Value adjustments (ADP 020+021)	019	3,950.00	3,950.00	-39,405.00	-39,405.00
a) fixed assets other than financial assets	020	516.00	516.00	24,095.00	24,095.00
b) current assets other than financial assets	021	3,434.00	3,434.00	-63,500.00	-63,500.00
7 Provisions (ADP 023 to 028)	022	-589,041.00	-589,041.00	666,422.00	666,422.00
a) Provisions for pensions, termination benefits and similar obligations	023	-245,063.00	-245,063.00	-14,729.00	-14,729.00
b) Provisions for tax liabilities	024	0.00	0.00	0.00	0.00
c) Provisions for ongoing legal cases	025	1,617.00	1,617.00	1,635.00	1,635.00
d) Provisions for renewal of natural resources	026	0.00	0.00	0.00	0.00
e) Provisions for warranty obligations	027	-252,671.00	-252,671.00	4,774.00	4,774.00
f) Other provisions	028	-92,924.00	-92,924.00	674,742.00	674,742.00
8 Other operating expenses	029	696,517.00	696,517.00	2,006,745.00	2,006,745.00
<b>III FINANCIAL INCOME (ADP 031 to 040)</b>	<b>030</b>	1,315,341.00	1,315,341.00	1,754,662.00	1,754,662.00
1 Income from investments in holdings (shares) of undertakings within the group	031	0.00	0.00	0.00	0.00
2 Income from investments in holdings (shares) of companies linked by virtue of participating interests	032	0.00	0.00	0.00	0.00
3 Income from other long-term financial investment and loans granted to undertakings within the group	033	0.00	0.00	0.00	0.00

## STATEMENT OF PROFIT OR LOSS for the period 1.1.2026 to 31.3.2026

in EUR

Submitter: KONČAR Inc.					
Item	ADP code	Same period of the previous year		Current period	
		Cumulative	Quarter	Cumulative	Quarter
1	2	3	4	5	6
4 Other interest income from operations with undertakings within the group	034	0.00	0.00	0.00	0.00
5 Exchange rate differences and other financial income from operations with undertakings within the group	035	0.00	0.00	0.00	0.00
6 Income from other long-term financial investments and loans	036	0.00	0.00	0.00	0.00
7 Other interest income	037	789,814.00	789,814.00	1,037,716.00	1,037,716.00
8 Exchange rate differences and other financial income	038	376,690.00	376,690.00	680,829.00	680,829.00
9 Unrealised gains (income) from financial assets	039	118,022.00	118,022.00	0.00	0.00
10 Other financial income	040	30,815.00	30,815.00	36,117.00	36,117.00
<b>IV FINANCIAL EXPENSES (ADP 042 to 048)</b>	<b>041</b>	<b>533,628.00</b>	<b>533,628.00</b>	<b>543,856.00</b>	<b>543,856.00</b>
1 Interest expenses and similar expenses with undertakings within the group	042	0.00	0.00	0.00	0.00
2 Exchange rate differences and other expenses from operations with undertakings within the group	043	0.00	0.00	0.00	0.00
3 Interest expenses and similar expenses	044	533,628.00	533,628.00	490,096.00	490,096.00
4 Exchange rate differences and other expenses	045	0.00	0.00	0.00	0.00
5 Unrealised losses (expenses) from financial assets	046	0.00	0.00	0.00	0.00
6 Value adjustments of financial assets (net)	047	0.00	0.00	0.00	0.00
7 Other financial expenses	048	0.00	0.00	53,760.00	53,760.00
<b>V SHARE IN PROFIT FROM UNDERTAKINGS LINKED BY VIRTUE OF PARTICIPATING INTERESTS</b>	<b>049</b>	<b>11,270,000.00</b>	<b>11,270,000.00</b>	<b>11,103,034.00</b>	<b>11,103,034.00</b>
<b>VI SHARE IN PROFIT FROM JOINT VENTURES</b>	<b>050</b>	<b>201,146.00</b>	<b>201,146.00</b>	<b>243,285.00</b>	<b>243,285.00</b>
<b>VII SHARE IN LOSS OF COMPANIES LINKED BY VIRTUE OF PARTICIPATING INTEREST</b>	<b>051</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>VIII SHARE IN LOSS OF JOINT VENTURES</b>	<b>052</b>	<b>9,488.00</b>	<b>9,488.00</b>	<b>99.00</b>	<b>99.00</b>
<b>IX TOTAL INCOME (ADP 001+030+049 +050)</b>	<b>053</b>	<b>322,999,399.00</b>	<b>322,999,399.00</b>	<b>350,401,241.00</b>	<b>350,401,241.00</b>
<b>X TOTAL EXPENDITURE (ADP 007+041+051 + 052)</b>	<b>054</b>	<b>247,744,593.00</b>	<b>247,744,593.00</b>	<b>266,484,841.00</b>	<b>266,484,841.00</b>
<b>XI PRE-TAX PROFIT OR LOSS (ADP 053-054)</b>	<b>055</b>	<b>75,254,806.00</b>	<b>75,254,806.00</b>	<b>83,916,400.00</b>	<b>83,916,400.00</b>
1 Pre-tax profit (ADP 053-054)	056	75,254,806.00	75,254,806.00	83,916,400.00	83,916,400.00
2 Pre-tax loss (ADP 054-053)	057	0.00	0.00	0.00	0.00
<b>XII INCOME TAX</b>	<b>058</b>	<b>10,172,344.00</b>	<b>10,172,344.00</b>	<b>11,248,742.00</b>	<b>11,248,742.00</b>
<b>XIII PROFIT OR LOSS FOR THE PERIOD (ADP 055-059)</b>	<b>059</b>	<b>65,082,462.00</b>	<b>65,082,462.00</b>	<b>72,667,658.00</b>	<b>72,667,658.00</b>
1 Profit for the period (ADP 055-059)	060	65,082,462.00	65,082,462.00	72,667,658.00	72,667,658.00
2 Loss for the period (ADP 059-055)	061	0.00	0.00	0.00	0.00
<b>DISCONTINUED OPERATIONS (to be filled in by undertakings subject to IFRS only with discontinued operations)</b>					
<b>XIV PRE-TAX PROFIT OR LOSS OF DISCONTINUED OPERATIONS (ADP 063-064)</b>	<b>062</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
1 Pre-tax profit from discontinued operations	063	0.00	0.00	0.00	0.00

## STATEMENT OF PROFIT OR LOSS for the period 1.1.2026 to 31.3.2026

in EUR

Submitter: KONČAR Inc.					
Item	ADP code	Same period of the previous year		Current period	
		Cumulative	Quarter	Cumulative	Quarter
1	2	3	4	5	6
2 Pre-tax loss on discontinued operations	064	0.00	0.00	0.00	0.00
<b>XV INCOME TAX OF DISCONTINUED OPERATIONS</b>	<b>065</b>	0.00	0.00	0.00	0.00
1 Discontinued operations profit for the period (ADP 062-065)	066	0.00	0.00	0.00	0.00
2 Discontinued operations loss for the period (ADP 065-062)	067	0.00	0.00	0.00	0.00
<b>TOTAL OPERATIONS (to be filled in only by undertakings subject to IFRS with discontinued operations)</b>					
<b>XVI PRE-TAX PROFIT OR LOSS (ADP 055+062)</b>	<b>068</b>	0.00	0.00	0.00	0.00
1 Pre-tax profit (ADP 068)	069	0.00	0.00	0.00	0.00
2 Pre-tax loss (ADP 068)	070	0.00	0.00	0.00	0.00
<b>XVII INCOME TAX (ADP 058+065)</b>	<b>071</b>	0.00	0.00	0.00	0.00
<b>XVIII PROFIT OR LOSS FOR THE PERIOD (ADP 068-071)</b>	<b>072</b>	0.00	0.00	0.00	0.00
1 Profit for the period (ADP 068-071)	073	0.00	0.00	0.00	0.00
2 Loss for the period (ADP 071-068)	074	0.00	0.00	0.00	0.00
<b>APPENDIX to the P&amp;L (to be filled in by undertakings that draw up consolidated annual financial statements)</b>					
<b>XIX PROFIT OR LOSS FOR THE PERIOD (ADP 076+077)</b>	<b>075</b>	65,082,462.00	65,082,462.00	72,667,658.00	72,667,658.00
<b>1 Attributable to owners of the parent</b>	<b>076</b>	43,926,481.00	43,926,481.00	48,816,216.00	48,816,216.00
<b>2 Attributable to minority (non-controlling) interest</b>	<b>077</b>	21,155,981.00	21,155,981.00	23,851,442.00	23,851,442.00
<b>STATEMENT OF OTHER COMPREHENSIVE INCOME (to be filled in by undertakings subject to IFRS)</b>					
<b>I PROFIT OR LOSS FOR THE PERIOD</b>	<b>078</b>	65,082,462.00	65,082,462.00	72,667,658.00	72,667,658.00
<b>II OTHER COMPREHENSIVE INCOME/LOSS BEFORE TAX (ADP 80 + 87)</b>	<b>079</b>	587,845.00	587,845.00	-484,332.00	-484,332.00
<b>III Items that will not be reclassified to profit or loss (ADP 081 to 085)</b>	<b>080</b>	0.00	0.00	0.00	0.00
1 Changes in revaluation reserves of fixed tangible and intangible assets	081	0.00	0.00	0.00	0.00
2 Profit or loss arising from subsequent measurement of equity securities at fair value through other comprehensive income	082	0.00	0.00	0.00	0.00
3 Changes in the fair value of the financial liability at fair value through statement of profit or loss that is attributable to changes in the credit risk of that liability	083	0.00	0.00	0.00	0.00
4 Actuarial gains/losses on the defined benefit obligation	084	0.00	0.00	0.00	0.00
5 Other items that will not be reclassified	085	0.00	0.00	0.00	0.00
6 Income tax relating to items that will not be reclassified	086	0.00	0.00	0.00	0.00
<b>IV Items that may be reclassified to profit or loss (ADP 088 to 095)</b>	<b>087</b>	587,845.00	587,845.00	-484,332.00	-484,332.00
1 Exchange rate differences from translation of foreign operations	088	587,845.00	587,845.00	-484,332.00	-484,332.00
2 Exchange rate differences from translation into the presentation currency	089	0.00	0.00	0.00	0.00
3 Profit or loss arising from subsequent measurement of debt securities at fair value through other comprehensive income	090	0.00	0.00	0.00	0.00
4 Profit or loss arising from effective cash flow hedging	091	0.00	0.00	0.00	0.00

## STATEMENT OF PROFIT OR LOSS for the period 1.1.2026 to 31.3.2026

in EUR

Submitter: KONČAR Inc.					
Item	ADP code	Same period of the previous year		Current period	
		Cumulative	Quarter	Cumulative	Quarter
1	2	3	4	5	6
5 Profit or loss arising from effective hedge of a net investment in a foreign operation	092	0.00	0.00	0.00	0.00
6 Share in other comprehensive income/loss of companies linked by virtue of participating interests	093	0.00	0.00	0.00	0.00
7 Changes in fair value of the time value of an option	094	0.00	0.00	0.00	0.00
8 Changes in fair value of the forward elements of forward contracts	095	0.00	0.00	0.00	0.00
9 Other items that may be reclassified to profit or loss	096	0.00	0.00	0.00	0.00
10 Income tax relating to items that may be reclassified to profit or loss	097	0.00	0.00	0.00	0.00
<b>V NET OTHER COMPREHENSIVE INCOME OR LOSS (ADP 080+087 - 086 - 097)</b>	<b>098</b>	<b>587,845.00</b>	<b>587,845.00</b>	<b>-484,332.00</b>	<b>-484,332.00</b>
<b>VI COMPREHENSIVE INCOME OR LOSS FOR THE PERIOD (ADP 078+099)</b>	<b>099</b>	<b>65,670,307.00</b>	<b>65,670,307.00</b>	<b>72,183,326.00</b>	<b>72,183,326.00</b>
<b>APPENDIX to the Statement on comprehensive income (to be filled in by undertakings that draw up consolidated statements)</b>					
<b>VII COMPREHENSIVE INCOME OR LOSS FOR THE PERIOD (ADP 101+102)</b>	<b>100</b>	<b>65,670,307.00</b>	<b>65,670,307.00</b>	<b>72,183,326.00</b>	<b>72,183,326.00</b>
<b>1 Attributable to owners of the parent</b>	<b>101</b>	<b>44,236,479.00</b>	<b>44,236,479.00</b>	<b>48,560,806.00</b>	<b>48,560,806.00</b>
<b>2 Attributable to minority (non-controlling) interest</b>	<b>102</b>	<b>21,433,828.00</b>	<b>21,433,828.00</b>	<b>23,622,520.00</b>	<b>23,622,520.00</b>

## STATEMENT OF CASH FLOWS - direct method for the period 1.1.2026 to 31.3.2026

in EUR

Submitter: KONČAR Inc.			
Item	ADP code	Same period of the previous year	Current period
1	2	3	4
<b>Cash flow from operating activities</b>			
1 Cash receipts from customers	001	325,662,709.00	430,980,880.00
2 Cash receipts from royalties, fees, commissions and other revenue	002	20,925.00	26,947.00
3 Cash receipts from insurance premiums	003	174,320.00	2,360,519.00
4 Cash receipts from tax refund	004	11,203,428.00	11,409,696.00
5 Other cash receipts from operating activities	005	4,448,034.00	5,119,600.00
<b>I Total cash receipts from operating activities (ADP 001 to 005)</b>	<b>006</b>	<b>341,509,416.00</b>	<b>449,897,642.00</b>
1 Cash payments to suppliers	007	-197,291,306.00	-235,704,409.00
2 Cash payments to employees	008	-47,776,511.00	-69,623,275.00
3 Cash payments for insurance premiums	009	-2,847,486.00	-1,371,399.00
4 Interest paid	010	-389,295.00	-494,067.00
<b>5 Income tax paid</b>	<b>011</b>	<b>-5,279,662.00</b>	<b>-12,358,719.00</b>
6 Other cash payments from operating activities	012	-17,596,644.00	-29,895,462.00
<b>II Total cash payments from operating activities (ADP 007 to 012)</b>	<b>013</b>	<b>-271,180,904.00</b>	<b>-349,447,331.00</b>
<b>A) NET CASH FLOW FROM OPERATING ACTIVITIES (ADP 006 + 013)</b>	<b>014</b>	<b>70,328,512.00</b>	<b>100,450,311.00</b>
<b>Cash flow from investment activities</b>			
1 Cash receipts from sales of fixed tangible and intangible assets	015	682,088.00	155,521.00
2 Cash receipts from sales of financial instruments	016	15,000,000.00	772,316.00
3 Interest received	017	545,833.00	926,521.00
4 Dividends received	018	21,349,136.00	43,379,706.00
5 Cash receipts from the repayment of loans and deposits	019	23,942.00	200.00
6 Other cash receipts from investment activities	020	14,614.00	28,464.00
<b>III Total cash receipts from investment activities (ADP 015 to 020)</b>	<b>021</b>	<b>37,615,613.00</b>	<b>45,262,728.00</b>
1 Cash payments for the purchase of fixed tangible and intangible assets	022	-9,523,478.00	-16,072,077.00
2 Cash payments for the acquisition of financial instruments	023	-9,939,300.00	-49,791,347.00
3 Cash payments for loans and deposits	024	0.00	-50,520,000.00
4 Acquisition of a subsidiary, net of cash acquired	025	0.00	0.00
5 Other cash payments from investment activities	026	0.00	0.00
<b>IV Total cash payments from investment activities (ADP 022 to 026)</b>	<b>027</b>	<b>-19,462,778.00</b>	<b>-116,383,424.00</b>
<b>B) NET CASH FLOW FROM INVESTMENT ACTIVITIES (ADP 021 + 027)</b>	<b>028</b>	<b>18,152,835.00</b>	<b>-71,120,696.00</b>
<b>Cash flow from financing activities</b>			
1 Cash receipts from the increase in initial (subscribed) capital	029	0.00	0.00
2 Cash receipts the from issue of equity financial instruments and debt financial instruments	030	0.00	0.00

## STATEMENT OF CASH FLOWS - direct method for the period 1.1.2026 to 31.3.2026

in EUR

Submitter: KONČAR Inc.			
Item	ADP code	Same period of the previous year	Current period
1	2	3	4
3 Cash receipts from credit principals, loans and other borrowings	031	6,880,686.00	5,351,906.00
4 Other cash receipts from financing activities	032	190,707.00	381,227.00
<b>V Total cash receipts from financing activities (ADP 029 to 032)</b>	<b>033</b>	<b>7,071,393.00</b>	<b>5,733,133.00</b>
1 Cash payments for the repayment of credit principals, loans and other borrowings and debt financial instruments	034	-6,526,078.00	-13,253,440.00
2 Cash payments for dividends	035	-2,553.00	0.00
3 Cash payments for finance lease	036	-566,995.00	-806,933.00
4 Cash payments for the redemption of own shares and decrease in initial (subscribed) capital	037	0.00	0.00
5 Other cash payments from financing activities	038	-4,675,653.00	-10,998,453.00
<b>VI Total cash payments from financing activities (ADP 034 to 038)</b>	<b>039</b>	<b>-11,771,279.00</b>	<b>-25,058,826.00</b>
<b>C) NET CASH FLOW FROM FINANCING ACTIVITIES (ADP 033+039)</b>	<b>040</b>	<b>-4,699,886.00</b>	<b>-19,325,693.00</b>
1 Unrealised exchange rate differences in respect of cash and cash equivalents	041	771,203.00	-276,814.00
<b>D) NET INCREASE OR DECREASE IN CASH FLOW (ADP 014 + 028 + 040 + 041)</b>	<b>042</b>	<b>84,552,664.00</b>	<b>9,727,108.00</b>
<b>E) CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD</b>	<b>043</b>	<b>147,964,002.00</b>	<b>242,715,055.00</b>
<b>F) CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD (ADP 042+043)</b>	<b>044</b>	<b>232,516,666.00</b>	<b>252,442,163.00</b>

## STATEMENT OF CHANGES IN EQUITY for the period from 1.1.2026 to 31.3.2026

in EUR

Item	AOP code	Attributable to owners of the parent																	Minority (non-controlling) interest	Total capital and reserves
		Initial (subscribed) capital	Capital reserves	Legal reserves	Reserves for treasury shares	Treasury shares and holdings (deductible item)	Statutory reserves	Other reserves	Revaluation reserves	Financial assets at fair value through other comprehensive income (available for sale)	Cash flow hedge - effective portion	Hedge of a net investment in a foreign operation - effective portion	Other fair value reserves	Exchange rate differences from translation of foreign operations	Exchange rate differences from translation into the presentation currency	Retained profit / loss brought forward	Profit/loss for the business year	Total attributable to owners of the parent		
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19 (3 to 6 - 7 + 8 to 18)	20	21 (19+20)
<b>Previous period</b>																				
<b>1 Balance on the first day of the previous business year</b>	<b>01</b>	159,471,379.00	1,073,176.00	10,572,684.00	5,998,550.00	1,998,550.00	67,243,333.00	28,677,901.00	0.00	830,229.00	0.00	0.00	0.00	-73,159.00	0.00	122,979,209.00	102,600,368.00	497,375,120.00	152,678,100.00	650,053,220.00
2 Changes in accounting policies	02	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3 Correction of errors	03	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>4 Balance on the first day of the previous business year (restated) (ADP 01 to 03)</b>	<b>04</b>	159,471,379.00	1,073,176.00	10,572,684.00	5,998,550.00	1,998,550.00	67,243,333.00	28,677,901.00	0.00	830,229.00	0.00	0.00	0.00	-73,159.00	0.00	122,979,209.00	102,600,368.00	497,375,120.00	152,678,100.00	650,053,220.00
5 Profit/loss of the period	05	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	146,860,849.00	146,860,849.00	75,567,140.00	222,427,989.00
6 Exchange rate differences from translation of foreign operations	06	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-162,802.00	0.00	0.00	0.00	-162,802.00	-97,439.00	-260,241.00
7 Changes in revaluation reserves of fixed tangible and intangible assets	07	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
8 Gains or losses from subsequent measurement of financial assets at fair value through other comprehensive income (available for sale)	08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	431,636.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	431,636.00	386,871.00	818,507.00
9 Profit or loss arising from effective cash flow hedge	09	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
10 Profit or loss arising from effective hedge of a net investment in a foreign operation	10	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
11 Share in other comprehensive income/loss of companies linked by virtue of participating interests	11	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
12 Actuarial gains/losses on the defined benefit obligation	12	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
13 Other changes in equity unrelated to owners	13	0.00	753,552.00	0.00	-126,835.00	-126,835.00	-1,169,048.00	-430,393.00	0.00	72.00	0.00	0.00	0.00	0.00	0.00	-5,847,055.00	0.00	-6,692,872.00	9,286,978.00	2,594,106.00
14 Tax on transactions recognised directly in equity	14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
15 Decrease in initial (subscribed) capital (other than arising from the pre-bankruptcy settlement procedure or from the reinvestment of profit)	15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
16 Decrease in initial (subscribed) capital arising from the pre-bankruptcy settlement procedure	16	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
17 Decrease in initial (subscribed) capital arising from the reinvestment of profit	17	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18 Redemption of treasury shares/holdings	18	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
19 Payments from members/shareholders	19	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
20 Payment of share in profit/dividend	20	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-7,641,705.00	0.00	-7,641,705.00	-20,014,844.00	-27,656,549.00
21 Other distributions and payments to members/shareholders	21	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
22 Transfer to reserves according to the annual schedule	22	0.00	0.00	0.00	0.00	0.00	0.00	4,372,347.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	98,228,021.00	-102,600,368.00	0.00	0.00	0.00
23 Increase in reserves arising from the pre-bankruptcy settlement procedure	23	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>24 Balance on the last day of the previous business year reporting period (ADP 04 to 23)</b>	<b>24</b>	159,471,379.00	1,826,728.00	10,572,684.00	5,871,715.00	1,871,715.00	66,074,285.00	32,619,855.00	0.00	1,261,937.00	0.00	0.00	0.00	-235,961.00	0.00	207,718,470.00	146,860,849.00	630,170,226.00	217,806,806.00	847,977,032.00
<b>APPENDIX TO THE STATEMENT OF CHANGES IN EQUITY (to be filled in by undertakings that draw up financial statements in accordance with the IFRS)</b>																				
<b>I OTHER COMPREHENSIVE INCOME OF THE PREVIOUS PERIOD, NET OF TAX (ADP 06 to 14)</b>	<b>25</b>	0.00	753,552.00	0.00	-126,835.00	-126,835.00	-1,169,048.00	-430,393.00	0.00	431,708.00	0.00	0.00	0.00	-162,802.00	0.00	-5,847,055.00	0.00	-6,424,038.00	9,576,410.00	3,152,372.00
<b>II COMPREHENSIVE INCOME OR LOSS FOR THE PREVIOUS PERIOD (ADP 05+25)</b>	<b>26</b>	0.00	753,552.00	0.00	-126,835.00	-126,835.00	-1,169,048.00	-430,393.00	0.00	431,708.00	0.00	0.00	0.00	-162,802.00	0.00	-5,847,055.00	146,860,849.00	140,436,811.00	85,143,550.00	225,580,361.00
<b>III TRANSACTIONS WITH OWNERS IN THE PREVIOUS PERIOD RECOGNISED DIRECTLY IN EQUITY (ADP 15 to 23)</b>	<b>27</b>	0.00	0.00	0.00	0.00	0.00	0.00	4,372,347.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	90,586,316.00	-102,600,368.00	-7,641,705.00	-20,014,844.00	-27,656,549.00

# STATEMENT OF CHANGES IN EQUITY

## for the period from 1.1.2026 to 31.3.2026

in EUR

Item	AOP code	Attributable to owners of the parent																	Minority (non-controlling) interest	Total capital and reserves
		Initial (subscribed) capital	Capital reserves	Legal reserves	Reserves for treasury shares	Treasury shares and holdings (deductible item)	Statutory reserves	Other reserves	Revaluation reserves	Financial assets at fair value through other comprehensive income (available for sale)	Cash flow hedge - effective portion	Hedge of a net investment in a foreign operation - effective portion	Other fair value reserves	Exchange rate differences from translation of foreign operations	Exchange rate differences from translation into the presentation currency	Retained profit / loss brought forward	Profit/loss for the business year	Total attributable to owners of the parent		
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19 (3 to 6 - 7 + 8 to 18)	20	21 (19+20)
<b>Current period</b>																				
<b>1 Balance on the first day of the previous business year</b>	<b>28</b>	159,471,379.00	1,826,728.00	10,572,684.00	5,871,715.00	1,871,715.00	66,074,285.00	32,619,855.00	0.00	1,261,937.00	0.00	0.00	0.00	-235,961.00	0.00	207,718,470.00	146,860,849.00	630,170,226.00	21,806,806.00	847,977,032.00
2 Changes in accounting policies	29	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3 Correction of errors	30	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>4 Balance on the first day of the previous business year (restated) (ADP 28 to 30)</b>	<b>31</b>	<b>159,471,379.00</b>	<b>1,826,728.00</b>	<b>10,572,684.00</b>	<b>5,871,715.00</b>	<b>1,871,715.00</b>	<b>66,074,285.00</b>	<b>32,619,855.00</b>	<b>0.00</b>	<b>1,261,937.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-235,961.00</b>	<b>0.00</b>	<b>207,718,470.00</b>	<b>146,860,849.00</b>	<b>630,170,226.00</b>	<b>21,806,806.00</b>	<b>847,977,032.00</b>
5 Profit/loss of the period	32	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	48,816,216.00	48,816,216.00	23,851,442.00	72,667,658.00
6 Exchange rate differences from translation of foreign operations	33	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-169,855.00	0.00	0.00	0.00	-169,855.00	-314,477.00	-484,332.00
7 Changes in revaluation reserves of fixed tangible and intangible assets	34	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
8 Gains or losses from subsequent measurement of financial assets at fair value through other comprehensive income (available for sale)	35	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
9 Profit or loss arising from effective cash flow hedge	36	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
10 Profit or loss arising from effective hedge of a net investment in a foreign operation	37	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
11 Share in other comprehensive income/loss of companies linked by virtue of participating interests	38	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
12 Actuarial gains/losses on the defined benefit obligation	39	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
13 Other changes in equity unrelated to owners	40	0.00	0.00	0.00	-16,663.00	-16,663.00	0.00	-102,171.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-531,499.00	0.00	-633,670.00	-416,818.00	-1,050,488.00
14 Tax on transactions recognised directly in equity	41	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
15 Decrease in initial (subscribed) capital (other than arising from the pre-bankruptcy settlement procedure or from the reinvestment of profit)	42	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
16 Decrease in initial (subscribed) capital arising from the pre-bankruptcy settlement procedure	43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
17 Decrease in initial (subscribed) capital arising from the reinvestment of profit	44	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18 Redemption of treasury shares/holdings	45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
19 Payments from members/shareholders	46	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
20 Payment of share in profit/dividend	47	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
21 Other distributions and payments to members/shareholders	48	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
22 Transfer to reserves according to the annual schedule	49	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	146,860,849.00	-146,860,849.00	0.00	0.00	0.00
23 Increase in reserves arising from the pre-bankruptcy settlement procedure	50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>24 Balance on the last day of the previous business year reporting period (ADP 31 to 50)</b>	<b>51</b>	<b>159,471,379.00</b>	<b>1,826,728.00</b>	<b>10,572,684.00</b>	<b>5,855,052.00</b>	<b>1,855,052.00</b>	<b>66,074,285.00</b>	<b>32,517,684.00</b>	<b>0.00</b>	<b>1,261,937.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-405,816.00</b>	<b>0.00</b>	<b>354,047,820.00</b>	<b>48,816,216.00</b>	<b>678,182,917.00</b>	<b>240,926,953.00</b>	<b>919,109,870.00</b>
<b>APPENDIX TO THE STATEMENT OF CHANGES IN EQUITY (to be filled in by undertakings that draw up financial statements in accordance with the IFRS)</b>																				
<b>I OTHER COMPREHENSIVE INCOME OF THE CURRENT PERIOD, NET OF TAX (ADP 33 to 41)</b>	<b>52</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-16,663.00</b>	<b>-16,663.00</b>	<b>0.00</b>	<b>-102,171.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-169,855.00</b>	<b>0.00</b>	<b>-531,499.00</b>	<b>0.00</b>	<b>-803,525.00</b>	<b>-731,295.00</b>	<b>-1,534,820.00</b>
<b>II COMPREHENSIVE INCOME OR LOSS FOR THE CURRENT PERIOD (ADP 32 to 52)</b>	<b>53</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-16,663.00</b>	<b>-16,663.00</b>	<b>0.00</b>	<b>-102,171.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>-169,855.00</b>	<b>0.00</b>	<b>-531,499.00</b>	<b>48,816,216.00</b>	<b>48,012,691.00</b>	<b>23,120,147.00</b>	<b>71,132,838.00</b>
<b>III TRANSACTIONS WITH OWNERS IN THE CURRENT PERIOD RECOGNISED DIRECTLY IN EQUITY (ADP 42 to 50)</b>	<b>54</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>146,860,849.00</b>	<b>-146,860,849.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>

## NOTES TO THE FINANCIAL STATEMENTS - TFI

**Name of Issuer: KONČAR Inc.**

**PIN: 45050126417**

**Reporting Period: 1 January 2026 – 31 March 2026**

### 1. GENERAL INFORMATION

#### Business segments

The core business segments of KONČAR Group (hereinafter: the Group) are:

- Power generation,
- Power transmission and distribution,
- Urban mobility and infrastructure,
- Digital solutions and platforms.

#### Group structure

In addition to the Parent Company, the Group consists of 16 subsidiaries operating in core business activities, 1 subsidiary engaged in special activities (product research and development), subsidiaries controlled by other subsidiaries, one associate company, and associates of subsidiaries.

The Parent Company of the Group is KONČAR Inc. (PIN: 45050126417), located at Fallerovo šetalište 22, Zagreb (hereinafter: the "Company").

The Company is engaged in architectural activities, engineering, and related technical consulting services, energy distribution, maintenance services, and management of its subsidiaries.

#### Number of employees

As at 31 March 2026, the Group had 6,623 employees, compared to 6,345 employees as of 31 December 2025.

The average number of employees for the period January – March 2026 was 6,472 (compared to 5,551 in the same period in 2025).

### 2. BASIS OF PREPARATION AND ACCOUNTING POLICIES

#### Basis of preparation

The consolidated financial statements for the period January – March 2026 have been prepared in accordance with International Accounting Standard (IAS) 34 – Interim Financial Reporting, as adopted by the European Union (EU).

The consolidated financial statements do not include all disclosures required for the full set of annual consolidated financial statements and should be read in conjunction with the Group's annual consolidated financial statements as at 31 December 2025. The annual consolidated financial statements of the Group are prepared in accordance with the International Financial Reporting Standards (IFRS), as adopted by the EU.

The annual consolidated financial statements of the Group are available on the official websites of Zagreb Stock Exchange ([www.zse.hr](http://www.zse.hr)), Croatian Financial Services Supervisory Agency ([www.hanfa.hr](http://www.hanfa.hr)), and the Company ([www.koncar.hr](http://www.koncar.hr)).

#### Going concern assumption

The Management Board believes that the Group has sufficient resources to continue operations in the foreseeable future and has not identified any significant uncertainties related to business events or conditions that may raise significant doubt on the Group's ability to continue as a going concern.

#### Significant accounting policies

The consolidated financial statements for the period January – March 2026 have been prepared using the same accounting policies, presentation, and calculation methods applied in the preparation of the Group's annual consolidated financial statements as at 31 December 2025.

#### Key accounting estimates

In preparing the consolidated financial statements, the Management Board applied judgments and estimates that impact the application of accounting policies and the recognized amounts of assets, liabilities, revenues, and expenses. By definition, accounting estimates rarely correspond exactly to actual results. Key accounting estimates remain consistent with those disclosed in the most recent annual financial statements.

#### Seasonal effects

The Group is not exposed to significant seasonal or cyclical variations in its business operations.

## NOTES TO THE FINANCIAL STATEMENTS - TFI

### 3. SUBSIDIARIES

	Country	31 March 2026		31 December 2025	
		Voting rights (%)	Effective group share (%)	Voting rights (%)	Effective group share (%)
<b>Consolidated subsidiaries:</b>					
KONČAR - Motors and Electrical Systems Ltd. for manufacturing, Zagreb	Croatia	100.00	100.00	100.00	100.00
TELENERG - ENGINEERING Ltd. for design and manufacturing, Zagreb	Croatia	100.00	100.00	100.00	100.00
INK PROJECT Ltd. for construction and services, Zagreb*****	Croatia	-	-	100.00	100.00
KONČAR - Electrical Engineering Institute Ltd. for research, development and services, Zagreb	Croatia	100.00	100.00	100.00	100.00
KONČAR - Generators and Motors Ltd. for manufacturing, Zagreb	Croatia	100.00	100.00	100.00	100.00
HELB Ltd. for production, assembly and servicing of electrical devices, Božjakovina	Croatia	75.00	75.00	75.00	75.00
KONČAR - Metal Structures Ltd. for manufacturing, Zagreb	Croatia	100.00	100.00	100.00	100.00
DALEKOVOD MK Ltd., Velika Gorica*****	Croatia	-	-	100.00	100.00
KONČAR - Switchgear Ltd. for manufacturing, Zagreb	Croatia	100.00	100.00	100.00	100.00
KONČAR - Renewable Energy Sources Ltd. for production, Zagreb	Croatia	100.00	100.00	100.00	100.00
Energy Park Pometeno Brdo Ltd. for production, Zagreb	Croatia	100.00	100.00	100.00	100.00
Wind Power Plant Rust Ltd. for electricity generation, Zagreb	Croatia	100.00	100.00	100.00	100.00
Solar Power Plant Deponija Fosfogipsa Ltd. for production, trade and services, Zagreb	Croatia	51.00	51.00	51.00	51.00
Liburnia Solar Ltd. for electricity generation, Zagreb	Croatia	76.00	76.00	76.00	76.00
South East Energy Ltd. for services, Zagreb	Croatia	91.20	91.20	91.20	91.20
SOLAR SUNRISE PARK S.R.L., Oradea****	Romania	80.00	80.00	-	-
VABEKO RENEWABLE ENERGY Ltd. for services, Velika Gorica****	Croatia	75.10	75.10	-	-
KONČAR - Electric Vehicles Inc. for manufacturing, Zagreb	Croatia	85.73	85.73	85.73	85.73
Konell Ltd., Sofia*****	Bulgaria	85.00	72.03	85.00	72.03
KONČAR - Electronics and Informatics Ltd. for manufacturing and services, Zagreb	Croatia	100.00	100.00	100.00	100.00
ENAKON MOBILITY Ltd. for services, Zagreb	Croatia	100.00	100.00	100.00	100.00
KONČAR - Instrument Transformers Inc. for manufacturing, Zagreb	Croatia	99.77	99.77	99.77	99.77
KONČAR - Distribution and Special Transformers Inc. for manufacturing, Zagreb	Croatia	67.90	67.90	67.90	67.90
FEROKOTAO Ltd. for manufacturing transformer tanks and other metal structures, Donji Kraljevec*****	Croatia	61.50	41.75	51.00	34.63
NOVI FEROMONT Ltd. for manufacturing large transformer tanks and metal structures, Donji Kraljevec	Croatia	81.19	55.13	81.19	55.13
Power Engineering Transformatory Sp. z o.o. (PET), Poznan	Poland	100.00	67.90	100.00	67.90

**NOTES TO THE FINANCIAL STATEMENTS - TFI****3. SUBSIDIARIES**

	Country	31 March 2026		31 December 2025	
		Voting rights (%)	Effective group share (%)	Voting rights (%)	Effective group share (%)
<b>Consolidated subsidiaries:</b>					
KONČAR - Digital Ltd. for digital services, Zagreb	Croatia	100.00	100.00	100.00	100.00
ADNET Ltd. for engineering, manufacturing and trade, Zagreb*	Croatia	38.00	38.00	38.00	38.00
KREANCA SYSTEMS Ltd. for business and management consulting, Zagreb*	Croatia	76.00	76.00	76.00	76.00
ADNET Ltd. for engineering, manufacturing and trade, Zagreb*	Croatia	50.00	38.00	50.00	38.00
Prosperus Growth NEOS Ltd. For services, Zagreb**	Croatia	100.00	100.00	-	-
NEOS Ltd. for information system design and development, Zagreb**	Croatia	48.81	48.81	-	-
NEOS Ltd. for information system design and development, Zagreb**	Croatia	29.25	29.25	-	-
NEOS TECH Ltd, Ljubljana**	Slovenia	51.00	39.81	-	-
NEOS Tech Ltd., Sarajevo**	Bosnia and Herzegovina	100.00	78.06	-	-
KONČAR - Transformer Tanks Ltd. for manufacturing, Sesvete (City of Zagreb)	Croatia	60.00	60.00	60.00	60.00
KONČAR - Hydro Turbine Ltd. for manufacturing and services, Zagreb	Croatia	100.00	100.00	100.00	100.00
KONČAR Switzerland GmbH, Baden***	Switzerland	100.00	100.00	-	-
Dalekovod Jsc. for engineering, production and construction, Zagreb	Croatia	75.16	75.16	75.16	75.16
Dalekovod OSO Ltd., Velika Gorica	Croatia	100.00	75.16	100.00	75.16
Dalekovod Projekt Ltd., Zagreb	Croatia	100.00	75.16	100.00	75.16
Dalekovod EMU Ltd., Vela Luka	Croatia	100.00	75.16	100.00	75.16
EL-RA Ltd., Vela Luka	Croatia	100.00	75.16	100.00	75.16
Dalekovod Mostar Ltd., Mostar	Bosnia and Herzegovina	100.00	75.16	100.00	75.16
Dalekovod Ljubljana Ltd., Ljubljana	Slovenia	100.00	75.16	100.00	75.16
Dalekovod Norge AS, Oslo	Norway	100.00	75.16	100.00	75.16
Dalekovod Ukraine Ltd., Kyiv	Ukraine	100.00	75.16	100.00	75.16

\* Although the Group had, by September 30, 2025, acquired control with a 76% ownership stake in ADNET Ltd. and a 76% ownership stake in KREANCA SYSTEMS Ltd., the Group does not recognize a minority interest in these subsidiaries, as a call option was agreed upon as part of the transactions granting the acquirer the right to purchase the remaining stake in the future, which management has assessed as highly probable to be exercised.

\*\* On 2 January 2026, as defined in the previously signed share purchase agreement for NEOS Ltd., the conditions for completion of the transaction and the acquisition of a majority ownership interest by KONČAR - Digital Ltd. in NEOS Ltd. were met.

\*\*\* In January 2026, the KONČAR Inc. established the company KONČAR Switzerland GmbH for the purpose of expanding business in the DACH region.

\*\*\*\* The subsidiary KONČAR - Renewable Energy Sources Ltd. (KOI) in January 2026, together with the company SOLAR KRAFT Kft, Boly, Hungary, established the company SOLAR SUNRISE PARK SRL (SSP) headquartered in Oradea, Romania. KOI's ownership share in SSP is 80%. Additionally, in March 2026, KOI, based on a purchase agreement, acquired 75.1% ownership interest in the company VABEKO RENEWABLE ENERGY Ltd.

\*\*\*\*\* Commercial Court in Zagreb, on 31 December 2025, issued decisions No. Tt-25/71794-2 and Tt-25/71797-2, on the basis of which the merger of the company INK PROJECT Ltd., as the merged company was carried out with KONČAR Inc., as the acquiring company. Commercial Court in Zagreb, on 31 December 2025, issued decisions No. Tt-25/70286-2 and Tt-25/70287-2, on the basis of which the status change of the merger of the company DALEKOVOD MK Ltd., as merged company, to KONČAR - Metal Structures Ltd., as the acquiring company, was carried out.

\*\*\*\*\* The subsidiary KONČAR - Distribution and Special Transformers Inc. (KONČAR - D&ST) signed share purchase agreements in February 2026 to acquire a 10.5% ownership interest in FEROKOTAO Ltd. Prior to this acquisition, KONČAR - D&ST held a 51% ownership interest in FEROKOTAO Ltd., and following the acquisition, its ownership interest increased to 61.5% of the share capital of the company.

\*\*\*\*\* Entity not consolidated due to immateriality

## NOTES TO THE FINANCIAL STATEMENTS - TFI

For certain subsidiaries, the Group holds control through the majority of voting rights. However, the ownership interest in these subsidiaries does not correspond to the voting rights because some of these entities have preferred shares that carry the same rights as ordinary shares, except for voting rights. The ownership interests in these subsidiaries are as follows:

	31 Mar 2026	31 Dec 2025
	Ownership share (%)	Ownership share (%)
KONČAR - Instrument Transformers Inc. for Manufacturing, Zagreb	61.97	61.97
KONČAR - Distribution and Special Transformers Inc. for Manufacturing, Zagreb	52.73	52.73

#### 4. INFORMATION ON BUSINESS SEGMENTS

For management purposes, the Group is organized into business units based on product similarity, and accordingly, reportable segments have been identified. The Group's reportable segments are as follows:

- Power generation – includes the manufacturing and revitalization of generators, the construction and refurbishment of hydropower plants (HPPs), the development of solar power plants, the production of converters, manufacturing and installation of wind turbines, as well as operation, maintenance, and servicing activities
- Power transmission and distribution – includes the manufacturing and sale of transformers (power, distribution, special, and instrument transformers), overhead transmission lines, substations, transformer boilers, primary and secondary power distribution equipment, low-voltage switchgear, monitoring systems, and diagnostic, testing, and technical inspection services
- Urban mobility and infrastructure – includes manufacturing and sale of rail vehicles (trains and trams), railway infrastructure, maintenance of rail vehicles, as well as other infrastructure services (roads, lighting, and others)
- Digital solutions and platforms – includes digital solutions and services, digitalization of products and manufacturing, business support systems, ICT infrastructure, and related services.

The reportable segments form an integral part of the internal financial reports, which are regularly reviewed by the Company's Management Board (the chief decision-making body) to assess performance and make business decisions.

The "Other" category includes real estate leasing activities (not related to the Group's core business) which does not qualify as a separate business segment.

#### Revenue by segment

The following is an analysis of the Group's revenue by reportable segment, presented in accordance with IFRS 8 – Operating segments.

	1 Jan 2026 – 31 Mar 2026 EUR' 000	1 Jan 2025 – 31 Mar 2025 EUR' 000
<b>Power generation</b>	<b>26,802</b>	<b>17,582</b>
- Hydro	19,292	15,129
- Renewable energy sources	7,510	2,453
<b>Power transmission and distribution</b>	<b>276,649</b>	<b>255,347</b>
- Transmission	114,194	75,820
- Distribution	162,455	179,527
<b>Urban mobility and infrastructure</b>	<b>34,160</b>	<b>36,352</b>
- Mobility	21,615	23,949
- Infrastructure	12,545	12,403
<b>Digital solutions and platforms</b>	<b>10,273</b>	<b>6,815</b>
<b>Total reportable segments</b>	<b>347,884</b>	<b>316,096</b>
Other	11,581	15,390
<b>Total revenue from contracts with customers</b>	<b>359,465</b>	<b>331,486</b>
Elimination of intercompany transactions	(28,947)	(25,336)
<b>Revenue from contracts with customers</b>	<b>330,518</b>	<b>306,150</b>
Associate companies	5,575	3,905
Unaffiliated companies	324,943	302,245
<b>Total revenue from contracts with customers</b>	<b>330,518</b>	<b>306,150</b>

#### 5. OTHER OPERATING INCOME

Other operating income amounts to EUR 6.8 million (1 January – 31 March 2025: EUR 4.1 million) and includes: Income from asset disposals, government grants, compensation for damages, and other miscellaneous income.

#### 6. CAPITALIZED EMPLOYEE COSTS

During the period 1 January – 31 March 2026, the Group capitalized wages and salaries totaling EUR 256 thousand (1 January – 31 March 2025: EUR 346 thousand), of which EUR 152 thousand relates to net salaries (1 January – 31 March 2025: EUR 207 thousand), EUR 73 thousand to taxes, surtaxes, and payroll contributions (1 January – 31 March 2025: EUR 94 thousand), and EUR 31 thousand to employer contributions (1 January – 31 March 2025: EUR 45 thousand).

## NOTES TO THE FINANCIAL STATEMENTS - TFI

### 7. EARNINGS PER SHARE

	1 Jan 2026 – 31 Mar 2026	1 Jan 2025 – 31 Mar 2025
<b>Net profit attributable to owners of the parent (EUR '000)</b>	<b>48,816</b>	<b>43,926</b>
Weighted average number of shares	2,548,538	2,547,104
<b>Basic and diluted earnings per share (EUR)</b>	<b>19.15</b>	<b>17.25</b>

### 8. NON-CURRENT TANGIBLE AND INTANGIBLE ASSETS

During the period 1 January – 31 March 2026, the Group acquired assets totaling EUR 17,995 thousand (1 January – 31 March 2025: EUR 11,398 thousand).

Depreciation expense for the period 1 January – 31 March 2026 amounted to EUR 7,699 thousand (1 January – 31 March 2025: EUR 6,538 thousand).

### 9. INVENTORIES

During the period 1 January – 31 March 2026, the Group did not recognize any adjustment of inventories (1 January – 31 March 2025: EUR 3.4 thousand).

### 10. CAPITAL AND RESERVES

The share capital (subscribed capital) is determined at a nominal value of EUR 159,471,378 (as of 31 December 2025: EUR 159,471,378) and consists of 2,572,119 shares, each with a nominal value of EUR 62. The Company's ordinary shares are listed on the Official Market of the Zagreb Stock Exchange under the ticker KOE1-R-A. As of 31 March 2026, the Company holds 23,533 treasury shares (31 December 2025: 23,700 treasury shares).

### 11. LOAN LIABILITIES

	31 Mar 2026 EUR' 000	31 Dec 2025 EUR' 000
<b>Loan liabilities</b>		
Non-current	40,484	35,646
Current	11,832	19,920
	<b>52,316</b>	<b>55,566</b>

Bank loans are secured by mortgages on real estate and pledges on movable assets. The current fair value of mortgaged real estate amounts to EUR 40,810 thousand, while the fair value of pledged movable assets amounts to EUR 4,429 thousand.

The maturity profile of loan repayments is as follows:

	31 Mar 2026 EUR' 000
Due within one year	11,832
Due in 1 to 2 years	13,620
Due in 2 to 5 years	17,226
Due in more than 5 years	9,638
	<b>52,316</b>

### 12. TRANSACTIONS WITH RELATED PARTIES

Entities are considered related parties if one party has control over another, if they are under joint control, or if one party has a significant influence over the business of the other. The Group is also significantly owned by the Republic of Croatia and other entities controlled by or under the significant influence of the Republic of Croatia. Accordingly, the Group has transactions with state institutions and other entities under majority state ownership or influence. For the purpose of disclosing related party transactions, the Group does not consider routine transactions (such as tax payments, levies, and similar transactions) with local municipal companies (either directly or indirectly state-owned) or other state bodies as related party transactions. The most significant related party transactions with state-owned enterprises relate to electricity and thermal energy supply and similar services. Excluding these routine transactions, the Group's revenue from sales to state institutions and other entities under majority state ownership or influence amounted to EUR 60.6 million for the period 1 January – 31 March 2026 (1 January – 31 March 2025: EUR 67.3 million), with the majority derived from engineering services, rail vehicles, and industrial electronics.

	Receivables 31 Mar 2026 EUR'000	Liabilities 31 Mar 2026 EUR'000	Revenue 1 Jan – 31 Mar 2026 EUR'000	Expenses 1 Jan – 31 Mar 2026 EUR'000
<b>2026</b>				
<b>Operating activities</b>				
Associate companies	8,167	17,257	5,270	4,906
Joint ventures	286	54	305	1,334
<b>Total operating activities</b>	<b>8,453</b>	<b>17,311</b>	<b>5,575</b>	<b>6,240</b>
<b>Financing activities</b>				
Associate companies	-	-	-	-
Joint ventures	10,296	-	61	-
<b>Total financing activities</b>	<b>10,296</b>	<b>-</b>	<b>61</b>	<b>-</b>
<b>2025</b>				
<b>Operating activities</b>				
Associate companies	44,655	17,180	2,971	3,797
Joint ventures	1,965	102	934	1,015
<b>Total operating activities</b>	<b>46,620</b>	<b>17,282</b>	<b>3,905</b>	<b>4,812</b>
<b>Financing activities</b>				
Associate companies	-	-	-	-
Joint ventures	9,716	-	56	-
<b>Total financing activities</b>	<b>9,716</b>	<b>-</b>	<b>56</b>	<b>-</b>

### 13. EVENTS AFTER THE REPORTING PERIOD

On 7 April 2026, KONČAR Inc. entered into a sale and purchase agreement for a 25% equity interest in HELB Ltd. (the "Company"), with its registered office at Industrijska ulica 1, Božjakovina, Republic of Croatia. Completion of the transaction was successfully effected on 8 April 2026, as a result of which KONČAR Inc. acquired the remaining 25% equity interest and thereby became the holder of 100% of the equity interests in the Company.

Subsidiary KONČAR – Distribution and Special Transformers Inc. for manufacturing (KONČAR – D&ST) signed, in April 2026, a share purchase agreement to acquire an additional 21.0% ownership stake in FEROKOTAO Ltd. Prior to this acquisition, KONČAR – D&ST held a 61.5% ownership interest in FEROKOTAO Ltd., and with this transaction it becomes the owner of 82.5% of the share capital of the said company.

After the reporting date until the date of approval of the financial statements, there were no events that would have a significant impact on the Group's consolidated financial statements, which should be published.

## C Management's Statement of Responsibility

The consolidated financial statements of the KONČAR Group are prepared in accordance with International Financial Reporting Standards (IFRS) and the Croatian Accounting Act.

The consolidated financial statements of the KONČAR Group for the period from 1 January to 31 March 2026 present a complete and true view of the assets and liabilities, profit and loss, financial position and operations of the issuer and the companies included in the consolidation, considered as a whole.

The Management Report for the period up to 31 March 2026 contains a true and fair presentation of the Company's operating results.

On behalf of the Management Board, signed by:



Gordana Kolak, MSc, BSc Eng.  
President of the Management Board



Mario Radaković, CFA  
Member of the Management Board  
in charge of Finance

Zagreb, 29 April 2026



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