



Business performance and
unaudited non-consolidated
financial statements of
KONČAR Inc.


January - March 2026

KONČAR

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A Business Report of KONČAR Inc. for January – March 2026

Introduction

KONČAR Inc. (“the Company”) is the parent company of KONČAR Group. In its capacity as the parent, the Company prepares consolidated financial statements, which are presented separately.

This Report for January – March 2026 represents the report of the Company as a separate legal entity. The companies within the Group are legally independent entities, while the Parent exercises oversight, provides strategic direction, and support through supervisory boards and general meetings of the companies, in accordance with the Croatian Companies Act, the Articles of Association of KONČAR Inc., the Articles of Association and Memorandum of Incorporation of the respective subsidiaries.

The Company also manages a portion of the assets not allocated to subsidiaries but used directly or indirectly as financial support for placements, products, and equipment of related companies, serving as a credit-guarantee potential.

KONČAR Inc., as the parent company, invoices the following services to its subsidiaries:

- Fees in accordance with the execution of commercial agreements
- Fees for the use of the company name and trademark/brand identity
- Fees in accordance with ICT services agreements
- Fees related to co-debtor arrangements and corporate guarantees
- Part of the costs of jointly organized participation at trade fairs and marketing activities
- Part of the costs of training and education for employees and management

Following the status changes implemented in 2024, KONČAR Inc. reports revenue streams from engineering engagements within the Power Generation, Power Transmission and Distribution, and Urban Mobility and Infrastructure segments, as well as from asset and property management.

EUR 000	Q1 2025	Q1 2026	Δ	Index 2026/2025
Operating Income	80,240	74,671	-5,569	93.1
Sales revenue	79,411	74,387	-5,024	93.7
Income from contracts with customers	50,580	40,748	-9,832	80.6
Income from dividends	28,831	33,639	4,808	116.7
Other operating income	829	284	-545	34.3
Operating Expenses	46,861	38,249	-8,612	81.6
EBIT	33,379	36,422	3,043	109.1
Net profit	33,437	36,541	3,104	109.3
EBITDA	34,199	37,373	3,174	109.3
Normalised EBITDA¹	33,379	37,099	3,720	111.1

¹ Normalised figures: Normalised for the net impact of provisions, income from the sale of assets, compensation income, and other operating income, and increased for impairment losses and other operating expenses.



Business results

In Q1 2026, KONČAR Inc. generated operating income of EUR 74.7 million, compared with EUR 80.2 million in the corresponding period of the previous year, representing a decrease of EUR 5.5 million year-on-year, primarily as a result of the execution of a high-value capital project in the first quarter of 2025. The aforementioned capital project was carried out for the HEP group and represents a significant reference for future domestic and foreign offers in the field of electricity distribution. Projects of this type and value are very rare on the domestic market and are not repeated year after year.

Within operating income, revenue from contracts with customers amounted to EUR 40.7 million in the first quarter of 2026, compared with EUR 50.6 million in the corresponding period of the previous year. The decline was attributable to the above-mentioned executed project.

The revenues from contracts with customers were generated in the Power generation, Power transmission and distribution, and Urban mobility and Infrastructure segments. In addition, significant revenue was generated from fees for the use of the company name and trademarks/service marks.

Dividend income from companies within the Group amounted to EUR 33.6 million, representing an increase of 16.7% year-on-year.

Other operating income in Q1 2026 amounted to EUR 0.3 million, representing a decrease of EUR 0.5 million year-on-year. The decline in other operating income was primarily attributable to lower income from the disposal of non-current assets.

Total operating expenses in Q1 2026 amounted to EUR 38.2 million, compared to EUR 46.9 million in Q1 2025.

Operating expenses comprised the following:

- Material costs amounting to EUR 26.8 million, representing a decrease of EUR 11.2 million year-on-year, driven by a EUR 11.3 million decline in cost of goods sold. The decrease was largely attributable to the above-mentioned executed project. Costs of raw materials and supplies and other external costs remained at approximately the same level as in the corresponding period of the previous year, increasing in aggregate by EUR 0.1 million.
- Staff costs amounting to EUR 6.5 million, up EUR 1.1 million compared with the corresponding period of the previous year, primarily as a result of an increase in headcount following the commencement of the implementation of the new operating model in the Power Generation segment, as well as the strengthening of the employee structure across key business areas (segments) in line with the strategy. The average number of employees in Q1 2026 was 637, compared to 575 in Q1 2025,
- Depreciation and amortisation amounted to EUR 1.0 million, representing an increase of EUR 0.1 million year-on-year,
- Other costs amounted to EUR 4.0 million, up EUR 1.3 million year-on-year, and mainly related to professional services, employee benefits and other costs.

The net balance of financial income and expenses was positive and amounted to EUR 0.1 million.

Based on the 2025 corporate income tax return, the Company is not expected to incur a corporate income tax liability in 2026, primarily due to the high level of dividend income, which reduces the tax base, and the utilisation of tax losses carried forward from 2025.

Financial position

Total assets of KONČAR Inc. as at 31 March 2026 amounted to EUR 468.4 million, representing a decrease of EUR 19.1 million, or 3.9%, compared with 31 December 2025.

Total non-current assets amounted to EUR 298.4 million, an increase of EUR 20.1 million or 7.2% compared to the balance as at 31 December 2025.

Non-current intangible and tangible assets remained at broadly the same level as at 31 December 2025, amounting to EUR 1.7 million and EUR 74.4 million, respectively.

Non-current financial assets increased by EUR 20.2 million, or 10.2%, compared with 31 December 2025, primarily as a result of a loan granted to a subsidiary, the reclassification of loans granted to subsidiaries, and investments in equity interests in subsidiaries.

Total current assets amounted to EUR 168.0 million, representing a decrease of 18.7% compared with 31 December 2025, primarily as a result of a decrease in receivables of EUR 38.3 million and current financial assets of EUR 4.3 million. Inventories increased by EUR 1.0 million. Cash at bank and in hand at the end of Q1 2026 amounted to EUR 23.9 million, up EUR 3.0 million, or 14.5%, primarily as a result of positive net cash flow from operating and investing activities.

Prepaid expenses and accrued income amounted to EUR 2.0 million, down EUR 0.6 million compared with 31 December 2025. They relate primarily to prepaid licence costs for future periods and deferred costs on commercial projects.

Total equity and reserves as at 31 March 2026 amounted to EUR 378.2 million, representing an increase of EUR 36.6 million compared with the position as at 31 December 2025. This increase was driven by the profit generated at the end of Q1 in the amount of EUR 36.5 million.

Provisions decreased by EUR 0.1 million as a result of the reclassification of other provisions to current provisions.

The balance of non-current liabilities at the end of March 2026 amounted to EUR 4.2 million, approximately at the same level as at the last day of last year. It mostly relates to the recognized non-current liability arising from the transaction for the acquisition of shares in the company HELB Ltd.

Current liabilities amounted to EUR 71.7 million and decreased by EUR 52.4 million, or 42.2%, compared with 31 December 2025. By individual line items, the most significant changes relate to a decrease in borrowings of EUR 23.0 million, liabilities to Group subsidiaries of EUR 10.9 million, trade payables of EUR 9.4 million, and liabilities to banks and other financial institutions of EUR 6.4 million.

Deferred payment of expenses and income of future periods decreased by EUR 3.1 million, or 20.5%, primarily reflecting a reduction in deferred income relating to contract liabilities recognised for commercial contracts in progress, which varies depending on the stage of completion of each individual contract.

Off-balance sheet records as at 31 March 2026 consisted predominantly of issued security instruments, primarily bank guarantees, as well as security instruments issued at the request of the Group's subsidiaries in favour of financial institutions and suppliers.

B Financial Statements of KONČAR Inc. for January – March 2026

Annex 1

ISSUER'S GENERAL DATA

Reporting period:	1.1.2026	to	31.3.2026
Year:	2026	Quarter:	1

Quarterly financial statements

Registration number (MB):	03282635	Issuer's home Member State code:	HR
Entity's registration number (MBS):	080040936		
Personal identification number (OIB):	45050126417	LEI:	74780000H0SHMRAW0115
Institution code:	504		
Name of the issuer:	KONČAR Inc.		
Postcode and town:	10000		
Street and house number:	Fallerovo šetalište 22		Zagreb
E-mail address:	koncar.finance@koncar.hr		
Web address:	www.koncar.hr		
Number of employees (end of the reporting period):	660		
Consolidated report:	KN	(KN-not consolidated/KD-consolidated)	
Audited:	RN	(RN-not audited/RD-audited)	

Names of subsidiaries (according to IFRS):	Registered office:	MB:

Bookkeeping firm:		(Yes/No)	(name of the bookkeeping firm)
Contact person:	Ivana Mršić (only name and surname of the contact person)		
Telephone:	013655160		
E-mail address:	ivana.mrsic@koncar.hr		
Audit firm:	KPMG Croatia d.o.o. (name of the audit firm)		
Certified auditor:	Igor Gošek (name and surname)		

BALANCE SHEET

balance as at 31.3.2026

in EUR

Submitter: KONČAR Inc.			
Item	ADP code	Last day of the preceding business year	At the reporting date of the current period
1	2	3	4
A) RECEIVABLES FOR SUBSCRIBED CAPITAL UNPAID	001	0.00	0.00
B) FIXED ASSETS (ADP 003+010+020+031+036)	002	278,297,516.00	298,400,057.00
I INTANGIBLE ASSETS (ADP 004 to 009)	003	1,768,450.00	1,735,308.00
1 Research and development	004	0.00	0.00
2 Concessions, patents, licences, trademarks, software and other rights	005	1,073,185.00	1,083,551.00
3 Goodwill	006	0.00	0.00
4 Advances for the purchase of intangible assets	007	0.00	0.00
5 Intangible assets in preparation	008	695,265.00	651,757.00
6 Other intangible assets	009	0.00	0.00
II TANGIBLE ASSETS (ADP 011 to 019)	010	74,500,084.00	74,446,159.00
1 Land	011	1,166,172.00	1,166,172.00
2 Buildings	012	4,704,797.00	4,671,528.00
3 Plant and equipment	013	5,488,476.00	5,199,600.00
4 Tools, working inventory and transportation assets	014	1,005,076.00	973,920.00
5 Biological assets	015	0.00	0.00
6 Advances for the purchase of tangible assets	016	0.00	0.00
7 Tangible assets in preparation	017	1,220,857.00	413,809.00
8 Other tangible assets	018	1,191,850.00	1,123,892.00
9 Investment property	019	59,722,856.00	60,897,238.00
III FIXED FINANCIAL ASSETS (ADP 021 to 030)	020	198,301,418.00	218,491,026.00
1 Investments in holdings (shares) of undertakings within the group	021	179,848,577.00	198,460,021.00
2 Investments in other securities of undertakings within the group	022	2,243,000.00	2,243,000.00
3 Loans, deposits, etc. to undertakings within the group	023	6,420,000.00	8,770,000.00
4 Investments in holdings (shares) of companies linked by virtue of participating interests	024	8,988,288.00	8,988,288.00
5 Investment in other securities of companies linked by virtue of participating interests	025	0.00	0.00
6 Loans, deposits etc. to companies linked by virtue of participating interests	026	0.00	0.00
7 Investments in securities	027	771,624.00	0.00
8 Loans, deposits, etc. given	028	29,929.00	29,717.00
9 Other investments accounted for using the equity method	029	0.00	0.00
10 Other fixed financial assets	030	0.00	0.00
IV RECEIVABLES (ADP 032 to 035)	031	587,711.00	587,711.00
1 Receivables from undertakings within the group	032	0.00	0.00
2 Receivables from companies linked by virtue of participating interests	033	0.00	0.00

BALANCE SHEET

balance as at 31.3.2026

in EUR

Submitter: KONČAR Inc.			
Item	ADP code	Last day of the preceding business year	At the reporting date of the current period
1	2	3	4
3 Customer receivables	034	587,711.00	587,711.00
4 Other receivables	035	0.00	0.00
V DEFERRED TAX ASSETS	036	3,139,853.00	3,139,853.00
C) CURRENT ASSETS (ADP 038+046+053+063)	037	206,586,745.00	168,040,241.00
I INVENTORIES (ADP 039 to 045)	038	4,023,304.00	5,060,556.00
1 Raw materials and consumables	039	371,214.00	380,012.00
2 Production in progress	040	0.00	0.00
3 Finished goods	041	0.00	0.00
4 Merchandise	042	3,089,821.00	3,272,556.00
5 Advances for inventories	043	0.00	0.00
6 Fixed assets held for sale	044	562,269.00	1,407,988.00
7 Biological assets	045	0.00	0.00
II RECEIVABLES (ADP 047 to 052)	046	161,609,252.00	123,262,974.00
1 Receivables from undertakings within the group	047	17,865,381.00	49,289,270.00
2 Receivables from companies linked by virtue of participating interests	048	44,745,870.00	2,108,622.00
3 Customer receivables	049	78,241,904.00	51,238,151.00
4 Receivables from employees and members of the undertaking	050	3,818.00	76,344.00
5 Receivables from government and other institutions	051	7,230,386.00	6,850,132.00
6 Other receivables	052	13,521,893.00	13,700,455.00
III CURRENT FINANCIAL ASSETS (ADP 054 to 062)	053	20,046,193.00	15,783,667.00
1 Investments in holdings (shares) of undertakings within the group	054	0.00	0.00
2 Investments in other securities of undertakings within the group	055	0.00	0.00
3 Loans, deposits, etc. to undertakings within the group	056	17,755,000.00	13,525,000.00
4 Investments in holdings (shares) of companies linked by virtue of participating interests	057	0.00	0.00
5 Investment in other securities of companies linked by virtue of participating interests	058	0.00	0.00
6 Loans, deposits etc. to companies linked by virtue of participating interests	059	0.00	0.00
7 Investments in securities	060	0.00	0.00
8 Loans, deposits, etc. given	061	2,000,000.00	1,963,300.00
9 Other financial assets	062	291,193.00	295,367.00
IV CASH AT BANK AND IN HAND	063	20,907,996.00	23,933,044.00
D) PREPAID EXPENSES AND ACCRUED INCOME	064	2,628,061.00	1,993,852.00
E) TOTAL ASSETS (ADP 001+002+037+064)	065	487,512,322.00	468,434,150.00
OFF-BALANCE SHEET ITEMS	066	648,721,537.00	745,781,139.00

BALANCE SHEET

balance as at 31.3.2026

in EUR

Submitter: KONČAR Inc.			
Item	ADP code	Last day of the preceding business year	At the reporting date of the current period
1	2	3	4
LIABILITIES			
A) CAPITAL AND RESERVES (ADP 068 to 070+076+077+083+086+089)	067	341,573,480.00	378,195,636.00
I INITIAL (SUBSCRIBED) CAPITAL	068	159,471,378.00	159,471,378.00
II CAPITAL RESERVES	069	2,174,785.00	2,174,785.00
III RESERVES FROM PROFIT (ADP 071+072-073+074+075)	070	70,246,730.00	70,246,730.00
1 Legal reserves	071	9,325,953.00	9,325,953.00
2 Reserves for treasury shares	072	5,871,715.00	5,855,052.00
3 Treasury shares and holdings (deductible item)	073	-1,871,715.00	-1,855,052.00
4 Statutory reserves	074	34,899,714.00	34,899,714.00
5 Other reserves	075	22,021,063.00	22,021,063.00
IV REVALUATION RESERVES	076	0.00	0.00
V FAIR VALUE RESERVES AND OTHER (ADP 078 to 083)	077	0.00	0.00
1 Financial assets at fair value through other comprehensive income (i.e. available for sale)	078	0.00	0.00
2 Cash flow hedge - effective portion	079	0.00	0.00
3 Hedge of a net investment in a foreign operation - effective portion	080	0.00	0.00
4 Other fair value reserves	081	0.00	0.00
5 Exchange rate differences from translation of foreign operations (consolidation)	082	0.00	0.00
6 Exchange rate differences from translation into the presentation currency	083	0.00	0.00
VI RETAINED PROFIT OR LOSS BROUGHT FORWARD (ADP 085-086)	084	29,538,507.00	109,761,309.00
1 Retained profit	085	29,538,507.00	109,761,309.00
2 Loss brought forward	086	0.00	0.00
VII PROFIT OR LOSS FOR THE BUSINESS YEAR (ADP 088-089)	087	80,142,080.00	36,541,434.00
1 Profit for the business year	088	80,142,080.00	36,541,434.00
2 Loss for the business year	089	0.00	0.00
VIII MINORITY (NON-CONTROLLING) INTEREST	090	0.00	0.00
B) PROVISIONS (ADP 092 to 097)	091	2,572,114.00	2,452,357.00
1 Provisions for pensions, termination benefits and similar obligations	092	1,023,930.00	1,023,930.00
2 Provisions for tax liabilities	093	0.00	0.00
3 Provisions for ongoing legal cases	094	0.00	0.00
4 Provisions for renewal of natural resources	095	0.00	0.00
5 Provisions for warranty obligations	096	1,216,510.00	1,216,510.00
6 Other provisions	097	331,674.00	211,917.00
C) LONG-TERM LIABILITIES (ADP 099 to 109)	098	4,227,874.46	4,154,592.46

BALANCE SHEET

balance as at 31.3.2026

in EUR

Submitter: KONČAR Inc.			
Item	ADP code	Last day of the preceding business year	At the reporting date of the current period
1	2	3	4
1 Liabilities to undertakings within the group	099	0.00	0.00
2 Liabilities for loans, deposits, etc. of undertakings within the group	100	0.00	0.00
3 Liabilities to companies linked by virtue of participating interests	101	0.00	0.00
4 Liabilities for loans, deposits etc. of companies linked by virtue of participating interests	102	0.00	0.00
5 Liabilities for loans, deposits etc.	103	0.00	0.00
6 Liabilities to banks and other financial institutions	104	303,427.00	278,077.00
7 Liabilities for advance payments	105	0.00	0.00
8 Liabilities to suppliers	106	0.00	0.00
9 Liabilities for securities	107	0.00	0.00
10 Other long-term liabilities	108	3,724,132.00	3,676,200.00
11 Deferred tax liability	109	200,315.46	200,315.46
D) SHORT-TERM LIABILITIES (ADP 111 to 124)	110	124,178,954.00	71,732,638.00
1 Liabilities to undertakings within the group	111	20,053,294.00	9,130,620.00
2 Liabilities for loans, deposits, etc. of undertakings within the group	112	23,013,787.00	13,787.00
3 Liabilities to companies linked by virtue of participating interests	113	4,605,606.00	3,308,949.00
4 Liabilities for loans, deposits etc. of companies linked by virtue of participating interests	114	0.00	0.00
5 Liabilities for loans, deposits etc.	115	0.00	0.00
6 Liabilities to banks and other financial institutions	116	14,231,290.00	7,830,933.00
7 Liabilities for advance payments	117	25,114,701.00	23,553,873.00
8 Liabilities to suppliers	118	29,283,149.00	19,860,234.00
9 Liabilities for securities	119	0.00	0.00
10 Liabilities to employees	120	3,424,113.00	3,545,597.00
11 Taxes, contributions and similar liabilities	121	2,976,273.00	3,046,265.00
12 Liabilities arising from the share in the result	122	25,178.00	48,151.00
13 Liabilities arising from fixed assets held for sale	123	0.00	0.00
14 Other short-term liabilities	124	1,451,563.00	1,394,229.00
E) ACCRUALS AND DEFERRED INCOME	125	14,959,900.00	11,898,927.00
F) TOTAL – LIABILITIES (ADP 067+091+098+110+125)	126	487,512,322.46	468,434,150.46
G) OFF-BALANCE SHEET ITEMS	127	648,721,537.00	745,781,139.00

STATEMENT OF PROFIT OR LOSS for the period 1.1.2026 to 31.3.2026

in EUR

Submitter: KONČAR Inc.					
Item	AOP code	Same period of the previous year		Current period	
		Cumulative	Quarter	Cumulative	Quarter
1	2	3	4	5	6
I OPERATING INCOME (ADP 002 to 006)	001	80,240,358.00	80,240,358.00	74,671,247.00	74,671,247.00
1 Income from sales with undertakings within the group	002	37,535,970.00	37,535,970.00	42,025,388.00	42,025,388.00
2 Income from sales	003	41,874,998.00	41,874,998.00	32,361,677.00	32,361,677.00
3 Income from the use of own products, goods and services	004	0.00	0.00	0.00	0.00
4 Other operating income with undertakings within the group	005	0.00	0.00	0.00	0.00
5 Other operating income (outside the group)	006	829,390.00	829,390.00	284,182.00	284,182.00
II OPERATING EXPENSES (ADP 08+009+013+017+018+019+022+029)	007	46,861,408.00	46,861,408.00	38,249,277.00	38,249,277.00
1 Changes in inventories of work in progress and finished goods	008	0.00	0.00	0.00	0.00
2 Material costs (ADP 010 to 012)	009	37,979,950.00	37,979,950.00	26,783,062.00	26,783,062.00
a) Costs of raw materials and consumables	010	322,484.00	322,484.00	343,998.00	343,998.00
b) Costs of goods sold	011	36,911,238.00	36,911,238.00	25,617,656.00	25,617,656.00
c) Other external costs	012	746,228.00	746,228.00	821,408.00	821,408.00
3 Staff costs (ADP 014 to 016)	013	5,366,412.00	5,366,412.00	6,544,600.00	6,544,600.00
a) Net salaries and wages	014	3,162,688.00	3,162,688.00	3,817,016.00	3,817,016.00
b) Tax and contributions from salary costs	015	1,480,959.00	1,480,959.00	1,834,421.00	1,834,421.00
c) Contributions on salaries	016	722,765.00	722,765.00	893,163.00	893,163.00
4 Depreciation	017	819,739.00	819,739.00	951,448.00	951,448.00
5 Other costs	018	2,686,551.00	2,686,551.00	3,959,843.00	3,959,843.00
6 Value adjustments (ADP 020+021)	019	0.00	0.00	0.00	0.00
a) fixed assets other than financial assets	020	0.00	0.00	0.00	0.00
b) current assets other than financial assets	021	0.00	0.00	0.00	0.00
7 Provisions (ADP 023 to 028)	022	0.00	0.00	0.00	0.00
a) Provisions for pensions, termination benefits and similar obligations	023	0.00	0.00	0.00	0.00
b) Provisions for tax liabilities	024	0.00	0.00	0.00	0.00
c) Provisions for ongoing legal cases	025	0.00	0.00	0.00	0.00
d) Provisions for renewal of natural resources	026	0.00	0.00	0.00	0.00
e) Provisions for warranty obligations	027	0.00	0.00	0.00	0.00
f) Other provisions	028	0.00	0.00	0.00	0.00
8 Other operating expenses	029	8,756.00	8,756.00	10,324.00	10,324.00
III FINANCIAL INCOME (ADP 031 to 040)	030	205,708.00	205,708.00	288,268.00	288,268.00
1 Income from investments in holdings (shares) of undertakings within the group	031	0.00	0.00	0.00	0.00
2 Income from investments in holdings (shares) of companies linked by virtue of participating interests	032	0.00	0.00	0.00	0.00
3 Income from other long-term financial investment and loans granted to undertakings within the group	033	0.00	0.00	0.00	0.00

STATEMENT OF PROFIT OR LOSS for the period 1.1.2026 to 31.3.2026

in EUR

Submitter: KONČAR Inc.					
Item	AOP code	Same period of the previous year		Current period	
		Cumulative	Quarter	Cumulative	Quarter
1	2	3	4	5	6
4 Other interest income from operations with undertakings within the group	034	87,267.00	87,267.00	177,750.00	177,750.00
5 Exchange rate differences and other financial income from operations with undertakings within the group	035	21,997.00	21,997.00	0.00	0.00
6 Income from other long-term financial investments and loans	036	16,099.00	16,099.00	12,523.00	12,523.00
7 Other interest income	037	49,264.00	49,264.00	75,358.00	75,358.00
8 Exchange rate differences and other financial income	038	4,258.00	4,258.00	22,637.00	22,637.00
9 Unrealised gains (income) from financial assets	039	26,823.00	26,823.00	0.00	0.00
10 Other financial income	040	0.00	0.00	0.00	0.00
IV FINANCIAL EXPENSES (ADP 042 to 048)	041	147,372.00	147,372.00	168,804.00	168,804.00
1 Interest expenses and similar expenses with undertakings within the group	042	17,982.00	17,982.00	82,903.00	82,903.00
2 Exchange rate differences and other expenses from operations with undertakings within the group	043	0.00	0.00	0.00	0.00
3 Interest expenses and similar expenses	044	71,923.00	71,923.00	60,302.00	60,302.00
4 Exchange rate differences and other expenses	045	57,467.00	57,467.00	25,599.00	25,599.00
5 Unrealised losses (expenses) from financial assets	046	0.00	0.00	0.00	0.00
6 Value adjustments of financial assets (net)	047	0.00	0.00	0.00	0.00
7 Other financial expenses	048	0.00	0.00	0.00	0.00
V SHARE IN PROFIT FROM UNDERTAKINGS LINKED BY VIRTUE OF PARTICIPATING INTERESTS	049	0.00	0.00	0.00	0.00
VI SHARE IN PROFIT FROM JOINT VENTURES	050	0.00	0.00	0.00	0.00
VII SHARE IN LOSS OF COMPANIES LINKED BY VIRTUE OF PARTICIPATING INTEREST	051	0.00	0.00	0.00	0.00
VIII SHARE IN LOSS OF JOINT VENTURES	052	0.00	0.00	0.00	0.00
IX TOTAL INCOME (ADP 001+030+049 +050)	053	80,446,066.00	80,446,066.00	74,959,515.00	74,959,515.00
X TOTAL EXPENDITURE (ADP 007+041+051 + 052)	054	47,008,780.00	47,008,780.00	38,418,081.00	38,418,081.00
XI PRE-TAX PROFIT OR LOSS (ADP 053-054)	055	33,437,286.00	33,437,286.00	36,541,434.00	36,541,434.00
1 Pre-tax profit (ADP 053-054)	056	33,437,286.00	33,437,286.00	36,541,434.00	36,541,434.00
2 Pre-tax loss (ADP 054-053)	057	0.00	0.00	0.00	0.00
XII INCOME TAX	058	0.00	0.00	0.00	0.00
XIII PROFIT OR LOSS FOR THE PERIOD (ADP 055-059)	059	33,437,286.00	33,437,286.00	36,541,434.00	36,541,434.00
1 Profit for the period (ADP 055-059)	060	33,437,286.00	33,437,286.00	36,541,434.00	36,541,434.00
2 Loss for the period (ADP 059-055)	061	0.00	0.00	0.00	0.00
DISCONTINUED OPERATIONS (to be filled in by undertakings subject to IFRS only with discontinued operations)					
XIV PRE-TAX PROFIT OR LOSS OF DISCONTINUED OPERATIONS (ADP 063-064)	062	0.00	0.00	0.00	0.00
1 Pre-tax profit from discontinued operations	063	0.00	0.00	0.00	0.00

STATEMENT OF PROFIT OR LOSS for the period 1.1.2026 to 31.3.2026

in EUR

Submitter: KONČAR Inc.					
Item	AOP code	Same period of the previous year		Current period	
		Cumulative	Quarter	Cumulative	Quarter
1	2	3	4	5	6
2 Pre-tax loss on discontinued operations	064	0.00	0.00	0.00	0.00
XV INCOME TAX OF DISCONTINUED OPERATIONS	065	0.00	0.00	0.00	0.00
1 Discontinued operations profit for the period (ADP 062-065)	066	0.00	0.00	0.00	0.00
2 Discontinued operations loss for the period (ADP 065-062)	067	0.00	0.00	0.00	0.00
TOTAL OPERATIONS (to be filled in only by undertakings subject to IFRS with discontinued operations)					
XVI PRE-TAX PROFIT OR LOSS (ADP 055+062)	068	0.00	0.00	0.00	0.00
Pre-tax profit (ADP 068)	069	0.00	0.00	0.00	0.00
2 Pre-tax loss (ADP 068)	070	0.00	0.00	0.00	0.00
XVII INCOME TAX (ADP 058+065)	071	0.00	0.00	0.00	0.00
XVIII PROFIT OR LOSS FOR THE PERIOD (ADP 068-071)	072	0.00	0.00	0.00	0.00
1 Profit for the period (ADP 068-071)	073	0.00	0.00	0.00	0.00
2 Loss for the period (ADP 071-068)	074	0.00	0.00	0.00	0.00
APPENDIX to the P&L (to be filled in by undertakings that draw up consolidated annual financial statements)					
XIX PROFIT OR LOSS FOR THE PERIOD (ADP 076+077)	075	0.00	0.00	0.00	0.00
1 Attributable to owners of the parent	076	0.00	0.00	0.00	0.00
2 Attributable to minority (non-controlling) interest	077	0.00	0.00	0.00	0.00
STATEMENT OF OTHER COMPREHENSIVE INCOME (to be filled in by undertakings subject to IFRS)					
I PROFIT OR LOSS FOR THE PERIOD	078	33,437,286.00	33,437,286.00	36,541,434.00	36,541,434.00
II OTHER COMPREHENSIVE INCOME/LOSS BEFORE TAX (ADP 80 + 87)	079	0.00	0.00	0.00	0.00
III Items that will not be reclassified to profit or loss (ADP 081 to 085)	080	0.00	0.00	0.00	0.00
1 Changes in revaluation reserves of fixed tangible and intangible assets	081	0.00	0.00	0.00	0.00
2 Profit or loss arising from subsequent measurement of equity securities at fair value through other comprehensive income	082	0.00	0.00	0.00	0.00
3 Changes in the fair value of the financial liability at fair value through statement of profit or loss that is attributable to changes in the credit risk of that liability	083	0.00	0.00	0.00	0.00
4 Actuarial gains/losses on the defined benefit obligation	084	0.00	0.00	0.00	0.00
5 Other items that will not be reclassified	085	0.00	0.00	0.00	0.00
6 Income tax relating to items that will not be reclassified	086	0.00	0.00	0.00	0.00
IV Items that may be reclassified to profit or loss (ADP 088 to 095)	087	0.00	0.00	0.00	0.00
1 Exchange rate differences from translation of foreign operations	088	0.00	0.00	0.00	0.00
2 Exchange rate differences from translation into the presentation currency	089	0.00	0.00	0.00	0.00
3 Profit or loss arising from subsequent measurement of debt securities at fair value through other comprehensive income	090	0.00	0.00	0.00	0.00
4 Profit or loss arising from effective cash flow hedging	091	0.00	0.00	0.00	0.00

STATEMENT OF PROFIT OR LOSS for the period 1.1.2026 to 31.3.2026

in EUR

Submitter: KONČAR Inc.					
Item	AOP code	Same period of the previous year		Current period	
		Cumulative	Quarter	Cumulative	Quarter
1	2	3	4	5	6
5 Profit or loss arising from effective hedge of a net investment in a foreign operation	092	0.00	0.00	0.00	0.00
6 Share in other comprehensive income/loss of companies linked by virtue of participating interests	093	0.00	0.00	0.00	0.00
7 Changes in fair value of the time value of an option	094	0.00	0.00	0.00	0.00
8 Changes in fair value of the forward elements of forward contracts	095	0.00	0.00	0.00	0.00
9 Other items that may be reclassified to profit or loss	096	0.00	0.00	0.00	0.00
10 Income tax relating to items that may be reclassified to profit or loss	097	0.00	0.00	0.00	0.00
V NET OTHER COMPREHENSIVE INCOME OR LOSS (ADP 080+087 - 086 - 097)	098	0.00	0.00	0.00	0.00
VI COMPREHENSIVE INCOME OR LOSS FOR THE PERIOD (ADP 078+099)	099	33,437,286.00	33,437,286.00	36,541,434.00	36,541,434.00
APPENDIX to the Statement on comprehensive income (to be filled in by undertakings that draw up consolidated statements)					
VII COMPREHENSIVE INCOME OR LOSS FOR THE PERIOD (ADP 101+102)	100	0.00	0.00	0.00	0.00
1 Attributable to owners of the parent	101	0.00	0.00	0.00	0.00
2 Attributable to minority (non-controlling) interest	102	0.00	0.00	0.00	0.00

STATEMENT OF CASH FLOWS - direct method for the period 1.1.2026 to 31.3.2026

in EUR

Submitter: KONČAR Inc.			
Item	ADP code	Same period of the previous year	Current period
1	2	3	4
Cash flow from operating activities			
1 Cash receipts from customers	001	74,462,366.00	61,961,582.00
2 Cash receipts from royalties, fees, commissions and other revenue	002	0.00	0.00
3 Cash receipts from insurance premiums	003	39,469.00	10,281.00
4 Cash receipts from tax refund	004	778,292.00	1,989,745.00
5 Other cash receipts from operating activities	005	451,545.00	641,021.00
I Total cash receipts from operating activities (ADP 001 to 005)	006	75,731,672.00	64,602,629.00
1 Cash payments to suppliers	007	-34,168,631.00	-46,179,647.00
2 Cash payments to employees	008	-6,160,391.00	-7,189,327.00
3 Cash payments for insurance premiums	009	-165,301.00	-231,576.00
4 Interest paid	010	0.00	-138,378.00
5 Income tax paid	011	-83,049.00	-1,662.00
6 Other cash payments from operating activities	012	-2,268,361.00	-1,781,231.00
II Total cash payments from operating activities (ADP 007 to 012)	013	-42,845,733.00	-55,521,821.00
A) NET CASH FLOW FROM OPERATING ACTIVITIES (ADP 006 + 013)	014	32,885,939.00	9,080,808.00
Cash flow from investment activities			
1 Cash receipts from sales of fixed tangible and intangible assets	015	661,953.00	145,997.00
2 Cash receipts from sales of financial instruments	016	0.00	772,316.00
3 Interest received	017	66,250.00	188,684.00
4 Dividends received	018	21,294,136.00	42,979,658.00
5 Cash receipts from the repayment of loans and deposits	019	0.00	16,950,000.00
6 Other cash receipts from investment activities	020	0.00	0.00
III Total cash receipts from investment activities (ADP 015 to 020)	021	22,022,339.00	61,036,655.00
1 Cash payments for the purchase of fixed tangible and intangible assets	022	-548,292.00	-1,232,422.00
2 Cash payments for the acquisition of financial instruments	023	-2,700,000.00	-18,817,000.00
3 Cash payments for loans and deposits	024	-5,250,000.00	-15,070,000.00
4 Acquisition of a subsidiary, net of cash acquired	025	0.00	0.00
5 Other cash payments from investment activities	026	0.00	0.00
IV Total cash payments from investment activities (ADP 022 to 026)	027	-8,498,292.00	-35,119,422.00
B) NET CASH FLOW FROM INVESTMENT ACTIVITIES (ADP 021 + 027)	028	13,524,047.00	25,917,233.00
Cash flow from financing activities			
1 Cash receipts from the increase in initial (subscribed) capital	029	0.00	0.00
2 Cash receipts the from issue of equity financial instruments and debt financial instruments	030	0.00	0.00

STATEMENT OF CASH FLOWS - direct method for the period 1.1.2026 to 31.3.2026

in EUR

Submitter: KONČAR Inc.			
Item	ADP code	Same period of the previous year	Current period
1	2	3	4
3 Cash receipts from credit principals, loans and other borrowings	031	85,137.00	0.00
4 Other cash receipts from financing activities	032	15,514.00	10,003.00
V Total cash receipts from financing activities (ADP 029 to 032)	033	100,651.00	10,003.00
1 Cash payments for the repayment of credit principals, loans and other borrowings and debt financial instruments	034	-5,000,000.00	-23,000,000.00
2 Cash payments for dividends	035	0.00	-263.00
3 Cash payments for finance lease	036	-23,630.00	-77,357.00
4 Cash payments for the redemption of own shares and decrease in initial (subscribed) capital	037	0.00	0.00
5 Other cash payments from financing activities	038	-4,171,196.00	-8,895,658.00
VI Total cash payments from financing activities (ADP 034 to 038)	039	-9,194,826.00	-31,973,278.00
C) NET CASH FLOW FROM FINANCING ACTIVITIES (ADP 033+039)	040	-9,094,175.00	-31,963,275.00
1 Unrealised exchange rate differences in respect of cash and cash equivalents	041	-10,202.00	-9,718.00
D) NET INCREASE OR DECREASE IN CASH FLOW (ADP 014 + 028 + 040 + 041)	042	37,305,609.00	3,025,048.00
E) CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD	043	7,293,613.00	20,907,996.00
F) CASH AND CASH EQUIVALENTS AT THE END OF THE PERIOD (ADP 042+043)	044	44,599,222.00	23,933,044.00

STATEMENT OF CHANGES IN EQUITY for the period from 1.1.2026 to 31.3.2026

in EUR

Item	AOP code	Attributable to owners of the parent																	Minority (non-controlling) interest	Total capital and reserves
		Initial (subscribed) capital	Capital reserves	Legal reserves	Reserves for treasury shares	Treasury shares and holdings (deductible item)	Statutory reserves	Other reserves	Revaluation reserves	Financial assets at fair value through other comprehensive income (available for sale)	Cash flow hedge - effective portion	Hedge of a net investment in a foreign operation - effective portion	Other fair value reserves	Exchange rate differences from translation of foreign operations	Exchange rate differences from translation into the presentation currency	Retained profit / loss brought forward	Profit/loss for the business year	Total attributable to owners of the parent		
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19 (3 to 6 - 7 + 8 to 18)	20	21 (19+20)
Previous period																				
1 Balance on the first day of the previous business year	01	159,471,378.00	1,073,176.00	9,325,953.00	5,998,550.00	1,998,550.00	34,899,714.00	20,448,366.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,441,028.00	31,453,933.00	267,113,548.00	0.00	267,113,548.00
2 Changes in accounting policies	02	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3 Correction of errors	03	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4 Balance on the first day of the previous business year (restated) (ADP 01 to 03)	04	159,471,378.00	1,073,176.00	9,325,953.00	5,998,550.00	1,998,550.00	34,899,714.00	20,448,366.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	6,441,028.00	31,453,933.00	267,113,548.00	0.00	267,113,548.00
5 Profit/loss of the period	05	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	80,142,080.00	80,142,080.00	0.00	80,142,080.00
6 Exchange rate differences from translation of foreign operations	06	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
7 Changes in revaluation reserves of fixed tangible and intangible assets	07	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
8 Gains or losses from subsequent measurement of financial assets at fair value through other comprehensive income (available for sale)	08	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
9 Profit or loss arising from effective cash flow hedge	09	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
10 Profit or loss arising from effective hedge of a net investment in a foreign operation	10	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
11 Share in other comprehensive income/loss of companies linked by virtue of participating interests	11	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
12 Actuarial gains/losses on the defined benefit obligation	12	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
13 Other changes in equity unrelated to owners	13	0.00	1,101,609.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,101,609.00	0.00	1,101,609.00
14 Tax on transactions recognised directly in equity	14	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
15 Decrease in initial (subscribed) capital (other than arising from the pre-bankruptcy settlement procedure or from the reinvestment of profit)	15	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
16 Decrease in initial (subscribed) capital arising from the pre-bankruptcy settlement procedure	16	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
17 Decrease in initial (subscribed) capital arising from the reinvestment of profit	17	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18 Redemption of treasury shares/holdings	18	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
19 Payments from members/shareholders	19	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
20 Payment of share in profit/dividend	20	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-7,641,705.00	-7,641,705.00	0.00	-7,641,705.00
21 Other distributions and payments to members/shareholders	21	0.00	0.00	0.00	-126,835.00	-126,835.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	857,948.00	0.00	857,948.00	0.00	857,948.00
22 Transfer to reserves according to the annual schedule	22	0.00	0.00	0.00	0.00	0.00	0.00	1,572,697.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	22,239,531.00	-23,812,228.00	0.00	0.00	0.00
23 Increase in reserves arising from the pre-bankruptcy settlement procedure	23	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
24 Balance on the last day of the previous business year reporting period (ADP 04 to 23)	24	159,471,378.00	2,174,785.00	9,325,953.00	5,871,715.00	1,871,715.00	34,899,714.00	22,021,063.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	29,538,507.00	80,142,080.00	341,573,480.00	0.00	341,573,480.00
APPENDIX TO THE STATEMENT OF CHANGES IN EQUITY (to be filled in by undertakings that draw up financial statements in accordance with the IFRS)																				
I OTHER COMPREHENSIVE INCOME OF THE PREVIOUS PERIOD, NET OF TAX (ADP 06 to 14)	25	0.00	1,101,609.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,101,609.00	0.00	1,101,609.00
II COMPREHENSIVE INCOME OR LOSS FOR THE PREVIOUS PERIOD (ADP 05+25)	26	0.00	1,101,609.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	80,142,080.00	81,243,689.00	0.00	81,243,689.00
III TRANSACTIONS WITH OWNERS IN THE PREVIOUS PERIOD RECOGNISED DIRECTLY IN EQUITY (ADP 15 to 23)	27	0.00	0.00	0.00	-126,835.00	-126,835.00	0.00	1,572,697.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	23,097,479.00	-31,453,933.00	-6,783,757.00	0.00	-6,783,757.00

STATEMENT OF CHANGES IN EQUITY

for the period from 1.1.2026 to 31.3.2026

in EUR

Item	AOP code	Attributable to owners of the parent																	Minority (non-controlling) interest	Total capital and reserves
		Initial (subscribed) capital	Capital reserves	Legal reserves	Reserves for treasury shares	Treasury shares and holdings (deductible item)	Statutory reserves	Other reserves	Revaluation reserves	Financial assets at fair value through other comprehensive income (available for sale)	Cash flow hedge - effective portion	Hedge of a net investment in a foreign operation - effective portion	Other fair value reserves	Exchange rate differences from translation of foreign operations	Exchange rate differences from translation into the presentation currency	Retained profit / loss brought forward	Profit/loss for the business year	Total attributable to owners of the parent		
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19 (3 to 6 - 7 + 8 to 18)	20	21 (19+20)
Current period																				
1 Balance on the first day of the previous business year	28	159,471,378.00	2,174,785.00	9,325,953.00	5,871,715.00	1,871,715.00	34,899,714.00	22,021,063.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	29,538,507.00	80,142,080.00	341,573,480.00	0.00	341,573,480.00
2 Changes in accounting policies	29	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3 Correction of errors	30	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
4 Balance on the first day of the previous business year (restated) (ADP 28 to 30)	31	159,471,378.00	2,174,785.00	9,325,953.00	5,871,715.00	1,871,715.00	34,899,714.00	22,021,063.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	29,538,507.00	80,142,080.00	341,573,480.00	0.00	341,573,480.00
5 Profit/loss of the period	32	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	36,541,434.00	36,541,434.00	0.00	36,541,434.00
6 Exchange rate differences from translation of foreign operations	33	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
7 Changes in revaluation reserves of fixed tangible and intangible assets	34	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
8 Gains or losses from subsequent measurement of financial assets at fair value through other comprehensive income (available for sale)	35	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
9 Profit or loss arising from effective cash flow hedge	36	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
10 Profit or loss arising from effective hedge of a net investment in a foreign operation	37	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
11 Share in other comprehensive income/loss of companies linked by virtue of participating interests	38	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
12 Actuarial gains/losses on the defined benefit obligation	39	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
13 Other changes in equity unrelated to owners	40	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-44,528.00	0.00	-44,528.00	0.00	-44,528.00
14 Tax on transactions recognised directly in equity	41	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
15 Decrease in initial (subscribed) capital (other than arising from the pre-bankruptcy settlement procedure or from the reinvestment of profit)	42	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
16 Decrease in initial (subscribed) capital arising from the pre-bankruptcy settlement procedure	43	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
17 Decrease in initial (subscribed) capital arising from the reinvestment of profit	44	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
18 Redemption of treasury shares/holdings	45	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
19 Payments from members/shareholders	46	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
20 Payment of share in profit/dividend	47	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
21 Other distributions and payments to members/shareholders	48	0.00	0.00	0.00	-16,664.00	-16,664.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	125,250.00	0.00	125,250.00	0.00	125,250.00
22 Transfer to reserves according to the annual schedule	49	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	80,142,080.00	-80,142,080.00	0.00	0.00	0.00
23 Increase in reserves arising from the pre-bankruptcy settlement procedure	50	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
24 Balance on the last day of the previous business year reporting period (ADP 31 to 50)	51	159,471,378.00	2,174,785.00	9,325,953.00	5,855,051.00	1,855,051.00	34,899,714.00	22,021,063.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	109,761,309.00	36,541,434.00	378,195,636.00	0.00	378,195,636.00
APPENDIX TO THE STATEMENT OF CHANGES IN EQUITY (to be filled in by undertakings that draw up financial statements in accordance with the IFRS)																				
I OTHER COMPREHENSIVE INCOME OF THE CURRENT PERIOD, NET OF TAX (ADP 33 to 41)	52	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-44,528.00	0.00	-44,528.00	0.00	-44,528.00
II COMPREHENSIVE INCOME OR LOSS FOR THE CURRENT PERIOD (ADP 32 to 52)	53	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-44,528.00	36,541,434.00	36,496,906.00	0.00	36,496,906.00
III TRANSACTIONS WITH OWNERS IN THE CURRENT PERIOD RECOGNISED DIRECTLY IN EQUITY (ADP 42 to 50)	54	0.00	0.00	0.00	-16,664.00	-16,664.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	80,267,330.00	-80,142,080.00	125,250.00	0.00	125,250.00

NOTES TO THE FINANCIAL STATEMENTS

Name of issuer: KONČAR Inc.

PIN/OIB: 45050126417

Reporting period: 1 January 2026 - 31 March 2026

1 General information about the company

KONČAR Inc. (PIN: 45050126417), Zagreb, Fallerovo šetalište 22 (hereinafter: the "Company") is the Parent Company of the KONČAR Group. In its capacity as the parent, the Company prepares consolidated financial statements, which are presented separately. These unconsolidated financial statements represent the financial statements of the Company as a standalone entity. The Company manages its wholly-owned subsidiaries and associated companies.

The average number of employees during the first quarter of 2026 amounted to 637, compared with an average of 584 employees in the corresponding period of the previous year.

2 Significant accounting policies

These interim financial statements for the period ended 31 March 2026 should be read in conjunction with the latest annual financial statements of the Company as at and for the year ended 31 December 2025 ("the latest annual financial statements"), as they do not include all the information required for a complete set of financial statements prepared in accordance with International Financial Reporting Standards (IFRS). However, selected explanatory notes are included to explain events and transactions that are significant for an understanding of the changes in the Company's financial position and performance since the last annual financial statements. The Company's separate and consolidated annual financial statements are available on the Company's website.

In preparing the financial statements, the Management used judgments and estimates that affect the application of accounting policies and the reported amounts of assets, liabilities, income, and expenses. The resulting accounting estimates will, by definition, seldom equal the related actual results. The key accounting estimates remain consistent with those described in the latest annual financial statements. The accounting policies applied in these financial statements are the same as those applied in the financial statements as at and for the year ended 31 December 2025.

Seasonal effects

The Company is not exposed to significant seasonal or cyclical changes in its business operations.

3 Sales revenue

	1. - 3.2026 EUR	1. - 3.2025 EUR
Income from dividends /i/	33,639,117	28,831,098
Revenue from contracts with customers /ii/	40,747,948	50,579,871
	74,387,065	79,410,969
<i>/i/</i> Income from dividends		
	1. - 3.2026 EUR	1. - 3.2025 EUR
Income from dividends – dependent companies	33,639,117	28,831,098
Dividends from associates	-	-
	33,639,117	28,831,098

/ii/ Income from contracts with customers

	1. - 3.2026 EUR	1. - 3.2025 EUR
<i>Type of service</i>		
Brand usage fee (fee for the usage of company name, trademark and service mark)	4,937,871	4,165,737
Revenue from the Power Generation segment	8,997,180	4,440,846
Revenue from the Power Transmission and Distribution segment	18,266,406	36,627,408
Revenue from Urban Mobility and Infrastructure segment	5,273,065	3,222,856
Revenue from property management	1,848,887	1,785,366
Revenue from the provision of ICT services	1,114,807	-
Other fees	309,732	337,659
Total income from contracts with customers	40,747,948	50,579,872

4 Other income

Other income in the first quarter of 2026 related predominantly to the sale of real estate, two apartments that were owned by the Company.

5 Operating Expenses

Total operating expenses in Q1 2026 amounted to EUR 38.2 million, compared to EUR 46.9 million in Q1 2025. Compared with planned amounts, actual expenses were 18.4% lower. The decline in operating expenses was driven primarily by lower execution levels, which consequently resulted in lower cost of goods sold (within material costs).

6 Income tax

Based on the 2025 corporate income tax return, the Company has no corporate income tax liability, mainly as a result of significant dividend income reducing the taxable base (similarly, no corporate income tax liability arose in 2025). However, as at 31 December 2025, the Company recognised a deferred tax asset relating to tax loss carryforwards and deductible temporary differences. Given the uncertainty regarding the final corporate income tax liability for 2026 and the estimate that any liability would be minimal or non-existent, no tax rate has been applied for the first quarter, and it is assumed that carried-forward tax losses will be utilised.

7 Earnings per share

	1. - 3.2026 EUR	1. - 3.2025 EUR
Profit for the period	36,541,434	33,437,286
Weighted average number of shares	2,548,538	2,547,104
Earnings per share (EUR)	14.34	13.13

NOTES TO THE FINANCIAL STATEMENTS

8. Property, plant and equipment and investment property

Balances of non-current intangible and tangible assets remained at approximately the same level as at 31 December 2025.

9 Investments in subsidiaries

Compared to December 31, 2025, there was an additional investment in the capital reserves of subsidiaries. Investments in shares of the subsidiary KONČAR – Transformer tanks Ltd. increased by 0.8 million euros. In January 2026, an additional capital increase of the company KONČAR – Digital Ltd. was carried out in the amount of 18 million euros. The aforementioned capital increase was carried out with the aim of achieving the adopted strategy and business strategic goals of the KONČAR Group. Additionally, with the merger of the company INK PROJECT Ltd., shares in the company in the amount of 0.2 million euros were eliminated.

	31 March 2026 EUR' 000	31 Decem- ber 2025 EUR' 000	31 March 2026 Share in %	31 Decem- ber 2025 Share in %
Investments in shares (equity interests) of domestic and foreign subsidiaries				
KONČAR - Switchgear Ltd. for manufacturing, Zagreb	11,197	11,197	100	100
KONČAR - Metal Structures Ltd. for manufacturing, Zagreb	5,301	5,301	100	100
KONČAR - Generators and Motors Ltd. for manufacturing, Zagreb	7,902	7,902	100	100
KONČAR - Distribution and Special Transformers Inc. for manufacturing, Zagreb	8,245	8,245	52.73	52.73
KONČAR - Electrical Engineering Institute Ltd. for research, development and services, Zagreb	8,087	8,087	100	100
KONČAR - Electronics and Informatics Ltd. for manufacturing and services, Zagreb	8,353	8,353	100	100
KONČAR - Renewable Energy Sources Ltd., Zagreb	7,290	7,290	100	100
KONČAR - Motors and Electrical Systems Ltd. for manufacturing and services, Zagreb	6,450	6,450	100	100
KONČAR - Electric Vehicles Inc. for manufacturing, Zagreb	5,725	5,725	85.73	85.73
KONČAR - Instrument Transformers Inc. for manufacturing, Zagreb	4,041	4,041	61.97	61.97
KONČAR - Digital Ltd. for digital services, Zagreb	42,684	24,684	100	100
KONČAR - Transformer Tanks Ltd. for manufacturing, Sesvetski Kraljevec	24,795	23,978	60	60
Dalekovod jsc., Zagreb	51,370	51,370	75.16	75.16
TELENERG-ENGINEERING Ltd., Zagreb	1,008	1,008	100	100
INK PROJECT Ltd., Zagreb	-	206	-	100
KONČAR - Hydro turbine Ltd., Zagreb	3	3	100	100
HELB Ltd., Božjakovina	5,529	5,529	75	75
KONČAR Switzerland GmbH	22	22	100	100
	198,002	179,391		

10 Equity and reserves

The Company's share capital is set at EUR 159,471,378 (31 December 2025: EUR 159,471,378), comprising 2,572,119 ordinary shares with a nominal value of EUR 62 each. The Company's shares are listed on the Official Market of the Zagreb Stock Exchange under the ticker symbol KOEI-R-A. As at 31 March 2026, the Company held 23,533 treasury shares (31 December 2025: 23,700 shares).

11 Contingent liabilities and off-balance sheet items

As at 31 March 2026, off-balance sheet items mainly comprised issued financial guarantees, primarily bank guarantees, as well as other security instruments issued at the request of the Company's subsidiaries in favour of financial institutions and suppliers.

12 Transactions with affiliated companies

EUR'000	Transactions for the quarter ended	
	Jan - Mar 2026	Jan - Mar 2025
Revenue from operating activities		
Subsidiaries	6,334	6,861
Associates	2,052	1,844
Proceeds from sale of property		
Subsidiaries	-	-
Associates	-	-
Income from dividends		
Subsidiaries	33,639	28,831
Associates	-	-
Finance income		
Subsidiaries	176	109
Associates	2	-
Other income		
Dependent companies	-	-
Procurement costs		
Subsidiaries	5,901	1,872
Associates	73	303
Finance costs		
Subsidiaries	68	16
Associates	15	2

NOTES TO THE FINANCIAL STATEMENTS

EUR'000	31 March 2026	31 December 2025
Trade receivables		
Subsidiaries	8,391	9.931
Associates	2,109	1.766
Dividend receivables		
Subsidiaries	33,639	-
Associates	-	42.980
Interest receivables		
Subsidiaries	649	696
Other receivables		
Subsidiaries	6,610	7.238
Receivables from financing activities		
Subsidiaries	22,295	24.175
Liabilities from operating activities		
Subsidiaries	9,131	19.983
Associates	3,309	4.606
Other liabilities		
Subsidiaries	-	-
Interest liabilities		
Subsidiaries	-	70
Liabilities from financing activities		
Subsidiaries	14	23.014

13 Events after the balance sheet date

On 7 April 2026, KONČAR Inc. entered into a sale and purchase agreement for a 25% equity interest in HELB Ltd. (the "Company"), with its registered office at Industrijska ulica 1, Božjakovina, Republic of Croatia. Completion of the transaction was successfully effected on 8 April 2026, as a result of which KONČAR Inc. acquired the remaining 25% equity interest and thereby became the holder of 100% of the equity interests in the Company.

Other than the aforementioned, no events occurred after the reporting date and up to the date of approval of these financial statements that would have a material impact on the Company's financial statements and therefore require disclosure.

C Management's Statement of Responsibility

The unaudited financial statements of KONČAR Inc. for the period from 1 January to 31 March 2026 have been prepared in accordance with the International Financial Reporting Standards (IFRS) and the Croatian Accounting Act.


The unaudited financial statements of KONČAR Inc. for the period from 1 January to 31 March 2026 present, in all material respects, a complete and accurate view of the Company's assets and liabilities, profit and loss, financial position, and performance.

The Management Report for the period up to 31 March 2026 contains a true and fair presentation of the Company's operating results.

On behalf of the Board, signed by:



Gordan Kolak, MSc, BSc Eng.
President of the Management Board



Mario Radaković, CFA
Member of the Management Board
in charge of Finance

Zagreb, 29 April 2026



KONČAR

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