2021 AND THE FIRST QUARTER OF 2022 RESULTS





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Main features of 2021



- Lack of semiconductors
 - Increase in prices of materials and energy sources
 - → Investments kept at lower levels
 - Sealed deals worth EUR 152 million
- **†** 67 active projects

Important events in 2021



In the category of large companies



Health Friendly Company

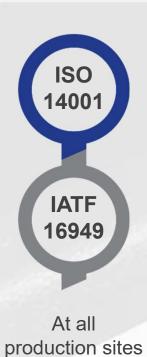


Golden Key (Slovenia)



Important events in 2021





Other certificates

- ISO 27001
- ISO 45001
- ISO 50001



ESG indicators



Bloomberg

76 70.66

ESG score 2020



550

points

Orientation in 2021



Production adjustment **Customers** Development projects · Commercial activities Internal savings **Profitability** Harmonization of sales prices Cash on account HRK 30 million **Financial** • Unused short-term lines HRK 75 million stability • Group NFD / EBITDA 2.84

Sealed deals worth EUR 152 million



European market EUR 79.9 million

Russian market EUR 71.8 million



Stellantis Group **EUR 79.9 million**





Renault-Nissan-Avtovaz Alliance **EUR 63.5 million**



> EUR 600 million

over the past 4 years

Development projects



The most significant development projects in 2021

for the first time development supplier for a well-known customer

wheel arch liners and rocker claddings

door trims and trunk side trims

spoiler

development of processes and tools for a new customer

vehicle grilles

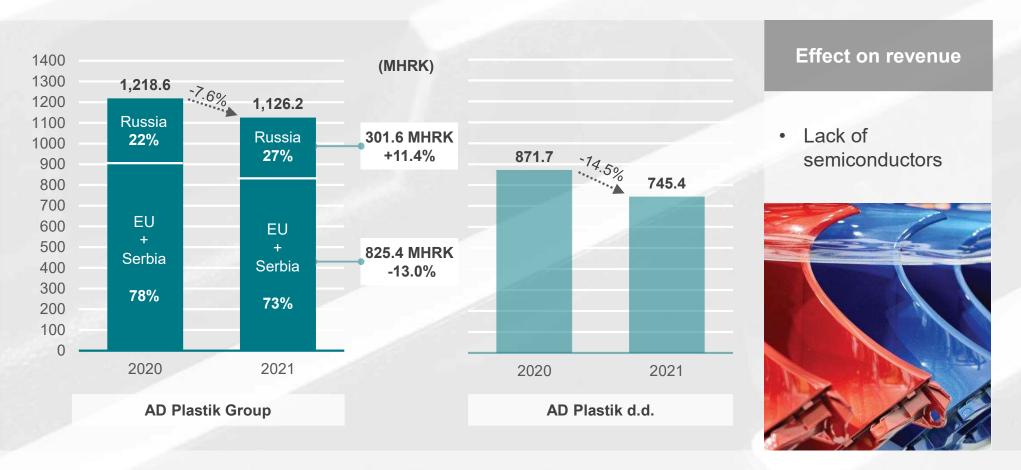
19 new ones

37
active ones
(31 Dec 2021)



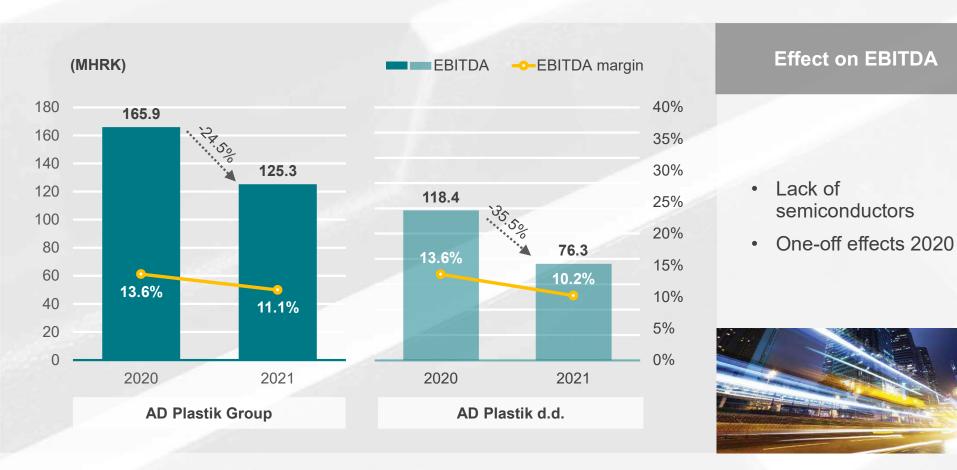
Operating revenue





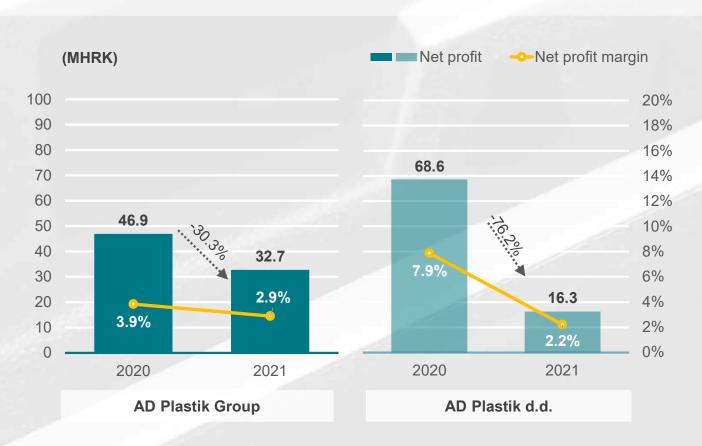
EBITDA





Net profit





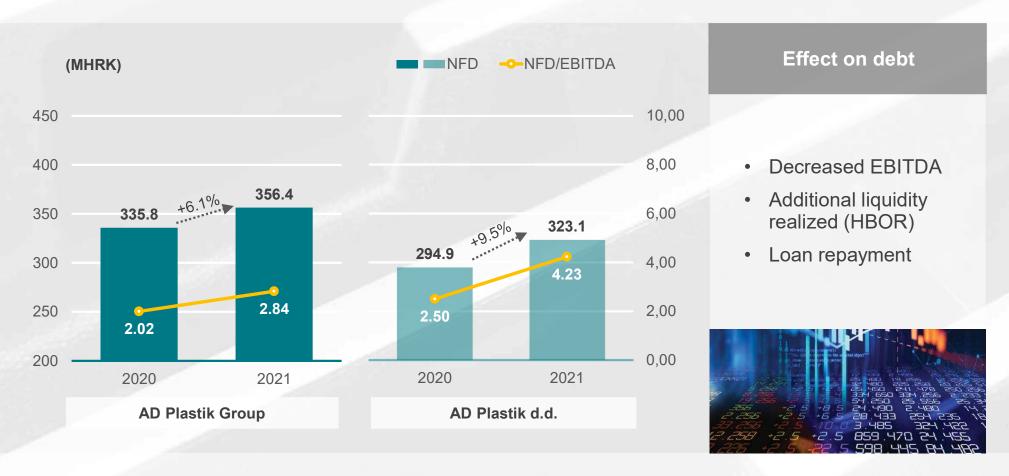
Effect on net profit

- Decreased EBITDA
- Positive exchange rate differences
- Decreased EAPS profit and dividend



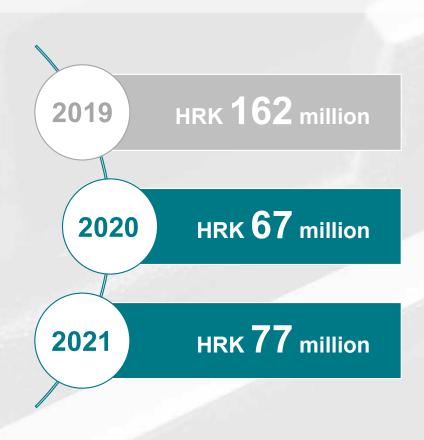
Net financial debt





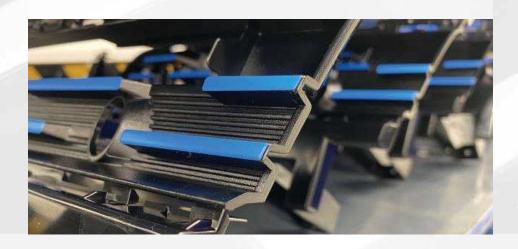
Investments





Capacity utilization

60% 75% EU + Serbia Russia



Affiliated company EAPS (JV)



Revenue	535.9 MHRK	- 1.1%
EBITDA	56.5 MHRK	- 19.1%
EBITDA margin	10.5%	
Net profit	30.6 MHRK	- 23.5%
Capex	15.1 MHRK	
Cash on account	44.2 MHRK	

- Lack of semiconductors
- New deals sealed



Main features and financial results Q1 2022



- The impact of the Russian-Ukrainian crisis
 - Lack of semiconductors in the market
 - Reduced net financial debt
- New deals sealed worth EUR 91.7 million

Newly registered car market



European market

Russian market

Number of newly registered cars

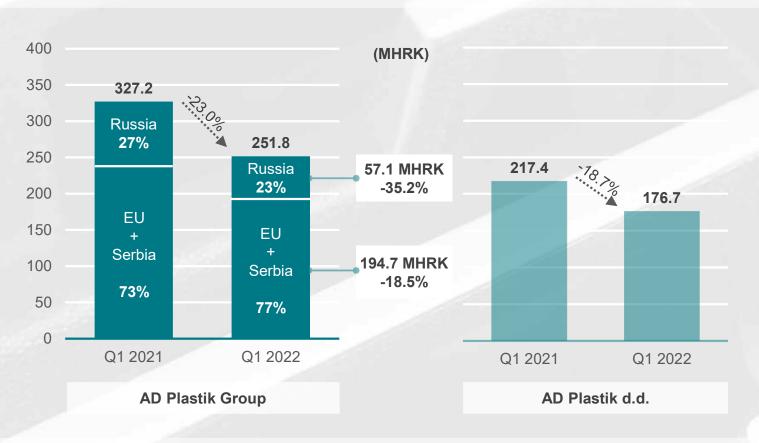
2.2 M (-12.3%) Number of newly registered cars

0.3 M (-28.4%)



Operating revenue





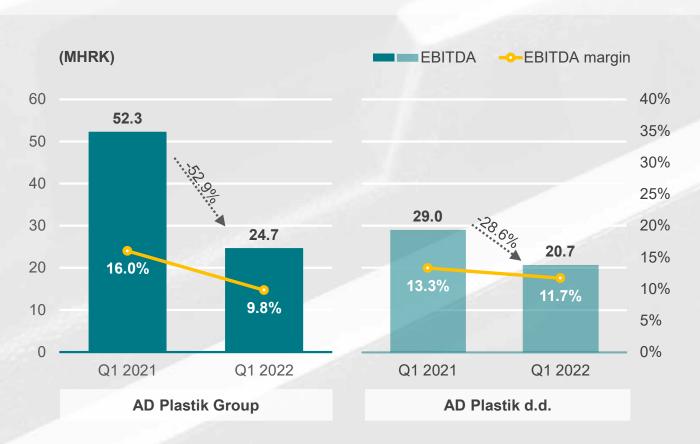
Effect on revenue

- Russian market
- Lack of semiconductors



EBITDA





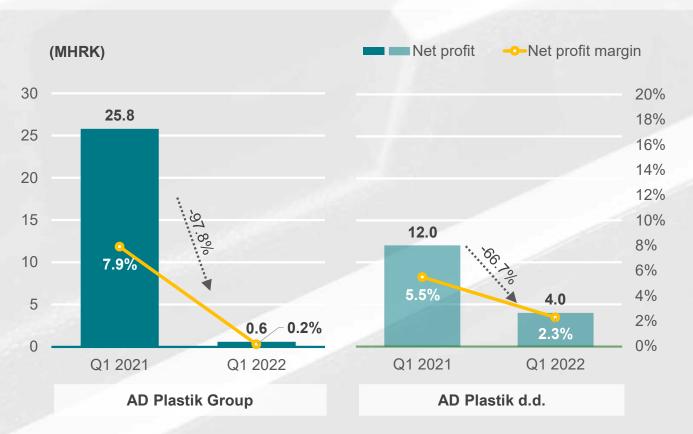
Effect on EBITDA

- Russian market
- Lack of semiconductors
- Price growth



Net profit





Effect on net profit

- Decreased EBITDA
- Negative exchange rate differences
- Higher EAPS profit
- Dividend income



Net financial debt





Affiliated company EAPS (JV)



Revenue	155.7 MHRK	22.3%
EBITDA	22.2 MHRK	122.0%
EBITDA margin	14.3%	
Net profit	12.7 MHRK	182.1%
Capex	1.9 MHRK	
Cash on account	45.1 MHRK	

 Sales growth of Dacia models



Challenges 2022





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- Financial stability
- Cost adjustment
- Harmonization of sales prices
- Investment adjustment